



الدقم الاقتصادية Duqm ECONOMIST

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for Special Economic Zones and Free Zones

Duqm Day From Vision to Achievement



Port of Duqm

A Growing Gateway for RORO operations



ميناء الدقم
PORT OF DUQM

Port of Duqm continues to enhance its operational capabilities and strengthen its position as a multipurpose port, supported by advanced infrastructure and a diverse range of facilities for handling containers, general cargo, bulk cargo, specialised cargo and Ro-Ro cargo.

Specialised Capabilities and Growing Presence

The Ro-Ro Terminal at Port of Duqm is a specialised facility designed to handle vehicles and self-propelled or wheeled cargo. It is equipped to accommodate a diverse range of units, including passenger vehicles, commercial vehicles, equipment, machinery and specialised cargo.

The terminal features a 300-metre berth, a depth of up to 18 metres, a total terminal area of 9 hectares, and a 25-hectare storage area, with an annual handling capacity of more than 300,000 vehicles.

Growth Measured by Impact

Ro-Ro operations at Port of Duqm has recorded significant growth in recent years, alongside increasing vehicle movements through the port and expanding links with regional and global markets.

Throughout 2026, the terminal has continued to receive Ro-Ro vessels and handle a diverse range of vehicle shipments, reflecting its growing role as a specialised facility supporting vehicle operations and connecting the port with regional markets.

The nature of Ro-Ro operations gives Port of Duqm an important operational advantage. Vehicles and wheeled cargo are loaded and discharged by driving or towing them directly on and off the vessel via built-in ramps, enabling the efficient and seamless handling of a wide range of units.

As this activity continues to expand, the Ro-Ro Terminal stands as an important element of Port of Duqm's operational offering, reflecting the port's versatility and its ability to respond to evolving market demands and supply chain requirements.

Ro-Ro by the Numbers



69,711 Total Ro-Ro Units
Handled to
AUGUST 2026



+300,000 vehicles
Annual Handling Capacity



300 m
Berth Length



25 hectares
Storage Area

A Royal Visit to a Promising National Landmark



A Historic Milestone in Port of Duqm's Journey

In a defining chapter of Port of Duqm's journey, the port was honoured by the visit of His Majesty **Sultan Haitham bin Tariq**, May God Protect and Preserve Him, during His Majesty's visit to the Special Economic Zone at Duqm. His Majesty toured a number of economic projects and facilities and received a briefing on Port of Duqm, its growing operational capabilities and its role in supporting trade and logistics.

The Royal visit carries profound significance for the port, reflecting the attention it receives as an integral part of Oman's economic development landscape and reaffirming the importance of continuously developing its capabilities to meet the evolving demands of global trade and supply chains.

The visit marks a distinguished milestone in Port of Duqm's journey, bringing together its progress to date with its aspirations for the future. With its advanced infrastructure and diverse multipurpose facilities, the port continues to strengthen its ability to handle a wide range of cargo while supporting the projects and economic activities connected to Duqm.



A Royal Visit that Strengthens Ambition and Renews Commitment

This Royal visit marks a defining and inspiring milestone in the journey of Port of Duqm, reaffirming the importance of moving forward with confidence on a path of growth and development, while strengthening operational performance and efficiency in line with national aspirations and the opportunities ahead. Building on this momentum, Port of Duqm continues to strengthen its operational readiness, enhance its services, and expand its capabilities and potential. These efforts further reinforce its role within trade and supply chains, strengthen its contribution to Oman's economic diversification, and maximise the benefits of the Sultanate's strategic location and logistics potential.



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The magazine welcomes specialised researches and academic studies

Legislation Reshaping the Investor Journey

The significance of the Regulations lies in their coverage of the various stages of an investment project, providing an integrated framework that makes the investor journey clearer and more flexible.

The Executive Regulations of the Special Economic Zones and Free Zones Law, issued under Decision No. 81/2026, mark an important step in completing the legislative and regulatory framework for investment in the Sultanate of Oman and translating the provisions of the Law promulgated by Royal Decree No. 38/2025 into clearer, more structured procedures and frameworks. This supports the competitiveness of special economic zones and free zones and strengthens their ability to attract high-quality and strategic projects.

The significance of the Regulations lies in their coverage of the various stages of an investment project, from land or property allocation and obtaining licences and approvals, through operations and access to services, incentives and exemptions, to the regulation of obligations, oversight and compliance. They thus provide an integrated framework that governs the various stages of investment and gives investors greater clarity and flexibility.

Among the foremost changes supported by the Regulations is the development of the One-Stop Shop as a main channel for delivering services to investors, with electronic links to relevant entities, integration of data and systems, and the provision of electronic payment channels. The Regulations also allow certain licences to be issued and renewed automatically following electronic verification that requirements have been met, helping to reduce procedures, save time and improve the efficiency of service delivery.

This approach takes investment services to a more advanced level. Digital transformation goes beyond converting paper transactions into electronic ones to encompass redesigning procedures, integrating systems and using data, making investors' dealings with the relevant entities easier, clearer and more efficient.

The Regulations also give particular attention to strategic projects by setting clear criteria for their classification and making a single approval available to projects with an investment cost of RO 10 million or more, provided they deliver a significant economic impact, such as contributing to knowledge and technology transfer, enhancing local content, supporting self-sufficiency and food and pharmaceutical security, or developing exports.

This approach establishes a basis for linking benefits and facilitations to a project's economic impact, supporting the attraction of investments that contribute to economic diversification, strengthen local value chains, transfer technology and knowledge, and open up new opportunities for value-added activities.

The Regulations broaden the framework governing activities of a special nature that qualify for tax exemptions to include sectors of importance for the future, including renewable energy, green hydrogen and its derivatives, technology industries, data centres and artificial intelligence (AI), logistics services, food security, pharmaceutical and medical industries, biotechnology and recycling.

The Regulations also complete the regulatory framework for real estate development projects and freehold ownership by non-Omanis, and regulate off-plan sales, escrow accounts and owners' associations, providing clearer rules for developers and investors and strengthening the protection of buyers' rights.

Alongside the facilitations and incentives, the Regulations establish a framework for governance, oversight and compliance, define the obligations of projects and operators, and regulate monitoring, inspection and penalty procedures, striking a balance between facilitating business and ensuring compliance with legal and regulatory requirements.

The issuance of the Executive Regulations does not mark the end of efforts to develop the investment environment. Rather, it provides a foundation for an ongoing process involving the development of services, digital systems and regulatory tools, while keeping pace with investors' needs and developments in economic sectors.

The attractiveness of an investment destination today is determined not by incentives and benefits alone, but also by clear legislation, swift procedures, efficient services and a stable regulatory environment. This underscores the importance of these Regulations in building a clearer, more integrated investment environment and supporting the Sultanate of Oman's ability to attract value-added investments, in line with the objectives of Oman Vision 2040 to diversify the economy and enhance the competitiveness of the business environment.

Editorial Team

The significance of the Regulations lies in their coverage of the various stages of an investment project, providing an integrated framework that makes the investor journey clearer and more flexible



Duqm... Royal Attention Drives Economic Transformation and Opens New Horizons for Investment

Exclusive - **الدوق** :

The Royal visit of His Majesty Sultan Haitham bin Tariq — may Allah protect and preserve him — to the Special Economic Zone at Duqm (SEZAD) carries economic, developmental and investment significance that extends beyond reviewing existing projects and achievements. It affirms the position Duqm has come to occupy within the national economy and the roles it is expected to play in the next phase in supporting economic diversification and strengthening the Sultanate of Oman's presence on the investment, trade and logistics map.

The visit comes at a time when the zone is witnessing a clear transition from establishing infrastructure and attracting its first projects to a broader phase of growth and economic integration, with rising investment, greater diversity of sectors and projects, and the development of ports, logistics services and related industries. This lends the visit particular significance in assessing how far Duqm has come and what it aims to achieve in the coming years.

Affirming Duqm's Economic Standing

The Royal visit affirms that Duqm has become an important part of the Sultanate of Oman's economic development framework, and that the infrastructure, projects and investments established there provide a foundation on which to build new phases of growth.

Duqm does not rely on a single economic sector. Rather, an interconnected system is taking shape there, bringing together industry, energy, logistics, trade, services and tourism, supported by the Port of Duqm and the zone's location on the Arabian Sea. This gives it the assets to become a platform combining



production, exports, imports, re-exports and supply chain services.

These assets assume greater importance amid changes in the global economy and the re-shaping of supply chains. Duqm's geographical location offers opportunities for investments seeking locations that connect to global markets, provide direct maritime access, and bring together industrial zones and logistics facilities.

From Attracting Investment to Maximising Added Value

The significance of the visit points to the importance of the next phase in Duqm's development, which extends beyond attracting further investment to maximising the economic value added by existing and new projects.

Increasing the number of projects and investments is one side of the equation. The other is the ability of these projects to create related industries, develop local supply chains, increase exports, open opportunities for small and medium-sized enterprises (SMEs), provide jobs, and strengthen the local economy's links with productive activities in the zone.

The Royal visit affirms Duqm's economic standing and advances efforts to accelerate integration and maximise the added value of investments and strategic assets



Scan to watch the Royal Visit

From this perspective, Duqm's next phase could see greater emphasis on high-quality investments and projects capable of building integrated industrial ecosystems, rather than being limited to establishing individual projects, thereby enhancing the economic value of investments and increasing their contribution to the national economy.

A Strategic Location Becoming an Economic Advantage

Duqm's geographical location is particularly important to understanding the zone's future. Its position on the open sea and proximity to maritime trade routes give it an advantage in reaching global markets and make the port, industrial zone and logistics services interconnected elements within a single system.

This underlines the importance of the Royal directive to maximise the benefits of the zone's strategic location. Location is not merely a geographical advantage in itself; it translates into economic value when linked to infrastructure, investment, services and the ability to provide a competitive environment for investors.

In this context, Duqm is seeking to capitalise on its location to develop its role in regional and international trade and strengthen its links with ports, markets and production centres, opening the way for more activities related to maritime transport, logistics, warehousing and manufacturing.

Port of Duqm... From Infrastructure to an Economic Driver

The Port of Duqm is foremost among the elements that give the zone its distinctive economic character. The port is not merely a facility serving the zone, but one of the main drivers of its economic activity.

As industrial and investment projects expand, the port becomes increasingly important in providing direct access for the movement of raw materials and products, connecting projects to overseas markets, and supporting exports, imports and re-exports.

The port's function thus complements that of the economic zone, bringing industry, logistics and trade together within a single system. This could enhance Duqm's ability to attract new investments seeking integration between production, transport and market access.

A Message of Confidence for Investors

The Royal visit also carries an important message to the business community and investors: Duqm enjoys the state's attention, and investment in its infrastructure and the development of its economic environment constitute an ongoing commitment.

This message is particularly significant for foreign investors, who consider a range of factors when choosing an investment location, includ-

بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ
سُورِنَا كَثِيرًا بِزِيَارَةِ الْمُنْطَقَةِ الْاِقْتِصَادِيَّةِ الْخَاصَّةِ
بِالدَّقْمِ فِي هَذَا الْيَوْمِ الْمُبَارَكِ، وَأُبْهِجُنَا مَا وَقَفْنَا عَلَيْهِ فِيهَا
مِنْ مُنْجَزَاتٍ تَتَبَعَتْ عَلَى الْإِعْتَزَازِ. وَلِنَشِيدَ بِمَا تَكَامَلَتْ مِنْ أَجْلِ
الْمُجَرَّدِ الْوُطَنِيَّةِ عَلَى أَرْضِهَا، وَفَقَدَرُ كُلِّ مَنْ أَسْهَمَ فِي مَسِيرَةِ
بِنَائِهَا وَتَنْمِيَّتِهَا مِنَ الْعَامِلِينَ فِيهَا وَالْمُسْتَقْدِمِينَ وَأَهْلَ هَذِهِ
الْمَحَافِظَةِ الْكَرِيمَةِ.
إِنَّ هَذِهِ الْمُنْطَقَةَ الْوَاعِدَةَ، الْمُنْفَتِحَةَ عَلَى بَحَارِ الْعَالَمِ
لِرَافِدٍ أَصِيلٍ لِّلْاِقْتِصَادِ الْوُطَنِيِّ، وَأَفَاقٍ رَاحِبَةٍ لِّلْمُسْتَقْبَلِ عُمَانِ
وَمُرْتَكِزٍ مِنْ مُرْتَكِزَاتِ رُؤْيَا «عُمَانِ ٢٠٤٠».
وَنَدْعُو اللَّهَ الْعَلِيِّ الْقَدِيرَ أَنْ يُوَقِّقَ الْجَمِيعَ، وَيَسَدِّدَ الْمُنْطَى
لِمَا فِيهِ خَيْرٌ هَذَا الْوُطَنِ وَأَبْنَائِهِ.

هَيْثَمُ بْنُ تَارِقٍ
سُلْطَانُ عُمَانِ

الأربعاء: ١١ ربيع الآخر ١٤٤٨ هـ
الموافق: ٢٣ سبتمبر ٢٠٢٦ م
الدَّقْمِ

His Majesty reviewed Duqm's key economic, investment and development projects, the expansion of investments, and efforts to develop it as an integrated economic zone

Royal directives to continue harnessing Duqm's assets and potential, maximise the benefits of its strategic location, and consolidate its position as a promising economic and logistics hub





Investment exceeds
RO 8.8 billion

Port of Duqm
records remarkable
growth in cargo
handling, with total
throughput increasing
more than 57-fold
between 2021
and 2025

Duqm Leads Change:

A Journey of Growth and Economic and Investment Integration

Duqm

The Special Economic Zone at Duqm (SEZAD) has witnessed continued investment growth, with cumulative committed investment reaching RO 8.818 billion by the end of June 2026, an increase of 37% compared with the end of 2025 and 141% compared with 2021, when investment stood at RO 3.650 billion.

Port of Duqm

The Port of Duqm recorded significant growth in cargo handling, with total cargo throughput rising by 5,667% between 2021 and 2025, representing a more than 57-fold increase in cargo volumes.

Dry bulk cargo handling also rose by 3,879% over the same period, while roll-on/roll-off (RoRo) cargo handling increased by 8,217.1% between January and August 2026 compared with the same period in 2025, recording a more than 83-fold increase.

Between January and August 2026, the port recorded growth in the handling of several cargo types compared with the same period in 2025. General cargo handling rose by 473%, container handling by 1,144% and RoRo cargo handling by 8,213%, alongside a 16% increase in dry bulk cargo.

Duqm Refinery

In 2026, Duqm Refinery (OQ8) achieved an operating level exceeding its design capacity of 230,000 barrels per day (bpd), raising production capacity to 255,000 bpd, equivalent to approximately 110% of its design capacity.

During the first half of 2026, the refinery's average output reached approximately 115,400 bpd of diesel, 61,100 bpd of naphtha and 38,500 bpd of jet fuel, in addition to 2,200 metric tonnes per day of petroleum coke, 800 metric tonnes per day of liquefied petroleum gas (LPG) and 500 metric tonnes per day of sulphur.

The refinery also recorded 633 shipments since May 2023, with total production reaching 25 million tonnes. Petroleum coke output reached 50,000 tonnes in less than 120 hours per shipment, while refinery revenues amounted to approximately USD 7 billion in 2025.

Asyad Drydock

Asyad Drydock completed approximately 1,340 projects over the five years from 2021 to 2025. The year 2025 recorded the highest annual total during this period, at 257 projects, representing growth of 15% compared with 2021.

In 2026, the floating dock entered full operation, alongside the completion of three ship-building projects, while the drydock's capacity enabled it to accommodate vessels of up to 600,000 tonnes.

Duqm Fishery Port – Marsa

Al Duqm Investment Company

Duqm Fishery Port – Marsa Al Duqm Investment Company recorded increased vessel traffic and activity in fisheries-related services, with total vessel traffic reaching approximately 11,935 vessels in 2025, an increase of 54.4% compared with 2023. Fish throughput during the year reached approximately 71,265 tonnes, while ice supplies totalled approximately 51,269 tonnes.



Cumulative
committed
investment in
the zone rises by
37%
compared with
the end of 2025
and by 141%
since 2021

Integrated Economic and Social Development

SEZAD implemented several projects that supported economic, social and service development, including Duqm University College, recognised as the first higher education institution in Al Wusta Governorate. The college offered academic programmes in Digital and Technology Solutions and Business Management and Leadership, in academic partnership with Coventry University in the United Kingdom.

Two new hotels were also added to the zone's hospitality sector: Four Points by Sheraton Duqm and Best Western Duqm, expanding accommodation options for visitors and those working in the zone.

The zone also welcomed the Marafiq Social Complex, built using 3D printing technology in collaboration with the German University of Technology in Oman (GUtech). It included a range of community facilities and services, including a nursery, an autism centre, a children's playground, a multipurpose hall and a women's social building, alongside a café, a library and shops supporting local small and

medium-sized enterprises (SMEs).

In the healthcare sector, construction of the new Accident and Emergency Unit building at Duqm Hospital reached 98% completion. The unit includes 10 beds equipped to receive emergency cases, a minor operating theatre and a dedicated radiology area.

Badr Al Samaa Medical Centre in Duqm also expanded its specialist healthcare services by establishing a cardiac unit and adding new specialities, alongside providing round-the-clock emergency services.

Renewable Energy Projects

In renewable energy, the first wind turbine project was implemented in SEZAD, with a rated capacity of 9.6 MW, a rotor diameter of 200 metres and a tower height of 115 metres, while each blade measured approximately 98.7 metres in length.

The project forms part of the zone's drive, under its 2025–2030 strategy, to attract green industry and renewable energy projects, in line with the Sultanate of Oman's plans to achieve net-zero carbon emissions.

Duqm
Refinery raises
production
capacity to
255
thousands
barrels per day,
exceeding its
design capacity
in 2026

His Majesty the Sultan Blesses Proposal to Establish Specialised Industrial Clusters for Pharmaceutical Industries and Medical Devices in Economic Zones and Free Zones



Qais Al Yousef: The Authority is working with the relevant entities, developers and operators to prepare the clusters to attract specialised companies and develop an integrated ecosystem for manufacturing, storage, distribution and export



Muscat - :

The proposal to establish specialised industrial clusters for pharmaceutical industries and medical devices in economic zones and free zones received the Royal blessing of His Majesty Sultan Haitham bin Tariq — may Allah protect and preserve him — while His Majesty chaired the Council of Ministers meeting at Al Hosn Palace in Salalah on 22 September 2026, with the aim of strengthening national pharmaceutical security and localising pharmaceutical and biomedical industries.

H.E. Qais bin Mohammed Al Yousef, Chairman of the Public Authority for Special Economic Zones and Free Zones (OPAZ), expressed his appreciation for the Royal blessing of the proposal. He explained that the proposal to establish specialised industrial clusters for pharmaceutical industries and medical devices in economic zones and free zones is a collaborative initiative involving the Authority, the Ministry of Health (MOH), the relevant government entities and the operators of Salalah Free Zone, Raysut Industrial City, which is affiliated with the Public Establishment for Industrial Estates (Madayn), and Khazaen Economic City.

His Excellency said that the proposal aims to strengthen national pharmaceutical security, localise pharmaceutical and biomedical industries, support national efforts to localise pharmaceutical and medical industries, and attract high-quality investments in this vital sector.

His Excellency added that this approach forms part of efforts to build an integrated ecosystem for pharmaceutical industries, medical devices and medical supplies in special economic zones, free zones and industrial cities, and to capitalise on their advanced infrastructure and attractive investment environment, thereby enhancing the competitiveness of the Sultanate of Oman as a destination for specialised investments in pharmaceutical and medical industries.

His Excellency explained that the first phase includes the launch of Salalah Pharmaceutical and Medical Industries City, representing cooperation and integration between Salalah Free Zone and Raysut Industrial City, with a total area exceeding one million square metres.

Salalah Free Zone is allocating approximately 500,000 square metres for medical and pharmaceutical investments, while

Raysut Industrial City is allocating more than 500,000 square metres to the same sector. This will provide an integrated industrial area that benefits from the industrial and logistical strengths of Dhofar Governorate and contributes to building interconnected value chains serving manufacturers, suppliers and providers of sector-related services.

His Excellency noted that the first phase also includes the establishment of a zone for pharmaceutical and medical industries in Khazaen Economic City, covering an area exceeding 500,000 square metres. Its selection is based on its strategic location, logistical integration and proximity to markets and consumption centres, alongside the growth it is witnessing in industrial and pharmaceutical investments.

H.E. Qais Al Yousef affirmed that OPAZ is working with the relevant entities, developers and operators to prepare these clusters to attract specialised local and international companies, develop an integrated investment ecosystem supporting manufacturing, storage, distribution and export operations, and provide a suitable environment for the growth of pharmaceutical and medical industries and related activities.

A Growing Investment Base

For his part, Dr Ali bin Mohammed Tabook, CEO of Salalah Free Zone, said that the Royal blessing of the establishment of specialised industrial clusters for pharmaceutical industries and medical devices provides significant impetus to expand the base of these industries and capitalise on the industrial and logistical strengths of Dhofar Governorate. He explained that Salalah Free Zone hosts existing investments in the sector exceeding USD 370 million, including the Philex Pharmaceutical Industries factory and Apex Transgulf Manufacturing, which serves the healthcare sector. The two projects cover a combined area of approximately 135,000 square metres.

He noted that the allocation of approximately 500,000 square metres in the free zone as part of Salalah Pharmaceutical and Medical Industries City provides space to attract new projects, benefiting from the free zone's links to the Port of Salalah and its infrastructure and logistics services. He affirmed that the next phase offers opportunities to expand the investment base, develop industries associated with the sector and open up broader export prospects.



Dr Ali Tabook: Existing investments in Salalah support the expansion of pharmaceutical and medical industries



Eng. Dawood Al Hadabi: Raysut Industrial City strengthens the integration of the pharmaceutical and medical industries ecosystem and attracts new investments



Eng. Salim Al Dhahli: Khazaen Economic City is working to consolidate its position as a regional hub for pharmaceutical and medical industries

A Promising Industrial Base in Raysut

Eng. Dawood bin Salim Al Hadabi, CEO of the Public Establishment for Industrial Estates (Madayn), affirmed that establishing specialised industrial clusters for pharmaceutical industries and medical devices is a strategic step towards strengthening national pharmaceutical security, localising biomedical industries, attracting high-quality investments and building integrated and sustainable supply chains in the sector. He explained that allocating more than 500,000 square metres in Raysut Industrial City as part of the first phase reflects the city's pivotal role in the Salalah Pharmaceutical and Medical Industries City project, strengthens its integration with Salalah Free Zone and enables it to capitalise on the industrial and logistical strengths of Dhofar Governorate.

Al Hadabi added that Raysut Industrial City currently has a promising base in pharmaceutical industries and medical supplies, comprising six companies and industrial projects, including four operational projects and two under construction, with total investments exceeding RO 87 million and leased areas totaling 93,260.16 square metres. These projects employ a total of 550 workers, including 142 Omanis. He affirmed that Madayn will work in coordination with government entities, partners and investors to prepare Raysut Industrial City to attract more specialised local and international companies and provide an integrated investment environment supporting manufacturing, storage, distribution and export activities. This will help enhance in-country value (ICV), transfer knowledge and modern technologies, and consolidate the Sultanate of Oman's position as a competitive destination for pharmaceutical and medical industries regionally and internationally.

Khazaen – An Integrated Industrial Cluster

Eng. Salim bin Sulaiman Al Dhahli, CEO of Khazaen Economic City, affirmed that the city's inclusion in the first phase of the specialised industrial clusters strengthens its position as an enabling environment for pharmaceutical and medical industries, with more than 500,000 square metres allocated to the sector. He explained that the city hosts approximately 16 investment projects in pharmaceutical and medical industries, with a value exceeding RO 220 million, including the manufacture of biologic medicines, vaccines, medical supplies and medical devices.

He added that the diversity of these projects provides a suitable foundation for developing industries associated with the sector and enhancing local content and added value, alongside localising modern technologies, transferring knowledge and supporting research and development (R&D). This opens up opportunities for new investments, enhances the competitiveness of Omani products in regional and international markets, and strengthens Khazaen Economic City's position as a leading regional hub for pharmaceutical and medical industries and a key contributor to achieving economic diversification and sustainable health security targets under Oman Vision 2040.

Specialised Industrial Clusters for Pharmaceutical Industries and Medical Devices From Localisation to Export

Objectives:

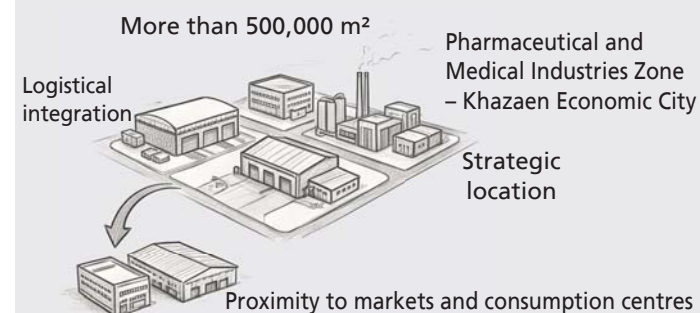
- Strengthening national pharmaceutical security
- Localising pharmaceutical and biomedical industries
- Attracting high-quality investments
- Building integrated industrial value chains
- Enhancing the competitiveness of the Sultanate of Oman in specialised industries



First Phase:

- Salalah Pharmaceutical and Medical Industries City
- Industrial and logistical integration to serve the sector

- More than one million square metres, divided into:
- Salalah Free Zone: approximately 500,000 m²
- Raysut Industrial City: more than 500,000 m²



An Integrated Ecosystem for a More Competitive Pharmaceutical Industry

Executive Regulations of the Special Economic Zones and Free Zones Law Strengthening the investment environment... and simplifying the investor journey

The Regulations govern the various stages of an investment project, from land allocation and licensing to operation, monitoring and project-related obligations

The Regulations support electronic integration and data exchange between the Authority, operators and relevant entities, enhancing the speed of service delivery and the clarity of service procedures



Muscat - :

The Executive Regulations of the Special Economic Zones and Free Zones Law support the investment environment and simplify the investor journey. They complement the legislative and regulatory framework established by the Special Economic Zones and Free Zones Law promulgated by Royal Decree No. 38/2025, reinforcing government efforts to develop the business environment, enhance the competitiveness of special economic zones and free zones, and increase their attractiveness for attracting and establishing high-quality and strategic projects.

The Regulations, issued by Decision No. 81/2026, mark a major step in translating the principles and provisions of the Law into a clearer framework for implementation. This strengthens investor confidence and provides a more efficient and stable business environment. The Regulations govern the journey of investors and projects from the allocation of land or property and obtaining a licence, through operation, access to services and the utilisation of the prescribed benefits, incentives, exemptions and facilities, to the regulation

of obligations, oversight, compliance and real estate development.

H.E. Qais bin Mohammed Al Yousef, Chairman of the Board of Directors of the Public Authority for Special Economic Zones and Free Zones (OPAZ), affirmed that issuing the Executive Regulations is an important step towards fulfilling the objectives of the Special Economic Zones and Free Zones Law: developing and unifying the legislative framework governing investment in special economic zones and free zones, strengthening safeguards and regulatory clarity, and facilitating procedures. This enhances the competitiveness of these zones and their ability to attract domestic and foreign investment and projects that add value.

He said that the Authority views legislation as a tool for improving the investor experience and enhancing the efficiency of the business environment. He noted that the Regulations translate several principles established by the Law into practical procedures centred on simplifying the investor journey, strengthening the role of the One-Stop Shop, benefiting from digital transformation, giving strategic projects greater flexibility and preparing the regulatory environment for new and future economic sectors.



A single approval for projects costing RO 10 million or more

The Regulations strengthen the role of the One-Stop Shop in providing investor services, connecting the Authority with relevant entities and supporting the transition to more efficient electronic services

Qais Al Yousef: Legislation is a tool for improving the investor experience and enhancing the efficiency of the business environment. The Regulations translate several principles established by the Law into practical procedures centred on simplifying the investor journey

He explained that the Executive Regulations are an important step towards establishing a more flexible framework for strategic projects, by setting clear criteria that enable these projects to be handled according to their nature and impact on the national economy. This framework improves the ability to respond to the needs of high-quality projects and provide appropriate facilities, helping to accelerate procedures and increase certainty for investors. It also makes the investment environment in the Sultanate of Oman more attractive to projects that add value, in line with national priorities, plans and strategies.

He affirmed that clear regulatory frameworks for strategic projects support the Sultanate of Oman's ability to attract high-quality domestic and foreign investment and help consolidate its position as an attractive destination for projects with an economic impact. This supports the objectives of Oman Vision 2040 to diversify the economy, enhance the competitiveness of the business environment and attract investment that adds value.

The One-Stop Shop... simplifying procedures and empowering operators

The Regulations reinforce the role of the One-Stop Shop as the principal channel for providing services to investors. This builds on the Zones Law's provisions for all services required by projects to be delivered through it, and for the procedures for issuing approvals, permits, licences and certificates relating to the conduct of economic activities to be facilitated and simplified through this channel.

The Regulations provide for applications for land and property allocation, licences, approvals, permits and certificates to be submitted through the One-Stop Shop, which is to be linked electronically to the systems of relevant entities. They also provide for the activation of electronic pay-

ment channels, the integration of data and systems, and the protection of the confidentiality of investors' information and data.

The Authority coordinates with governmental and non-governmental entities to conclude agreements governing services associated with the One-Stop Shop. These agreements cover the scope of services, responsibilities, powers, timeframes for completing transactions, and monitoring and evaluation mechanisms, supporting the transition to a more integrated model for delivering investment services.

The Authority is also working to empower free zone operators and those responsible for managing, operating and developing special economic zones, granting them the broadest possible executive powers necessary to complete investors' transactions and deliver services within the zones. These powers operate within approved legal and regulatory frameworks and agreements, bringing services closer to investors, reducing the number of referral and decision-making levels, and accelerating the completion of transactions, while preserving the Authority's regulatory and supervisory role and standardising service quality requirements.

Automatic licensing

Among the most notable provisions of the Regulations for simplifying the investment environment is the possibility of issuing licences automatically through the One-Stop Shop, following automated verification that the data, documents and approved requirements have been fulfilled. They also allow automatic licence renewal where the licensee's information is up to date and meets the prescribed conditions.

This reflects the Authority's move towards implementing digital services, with digital transformation extending beyond converting traditional procedures into electronic transactions to redesigning services, using data, linking systems and automatically verifying requirements. This reduces the procedures investors must undertake, shortens the transaction cycle and improves the speed and efficiency of service delivery.

The Regulations also set clear timeframes for decisions on a number of applications and transactions, and govern the provision of reasons for rejection decisions and the submission of grievances against them in the specified cases, enhancing transparency and clarity in regulatory procedures.

Greater flexibility for strategic projects

In implementing the Special Economic Zones and Free Zones Law promulgated by Royal Decree No. 38/2025 with regard to attracting high-quality projects and granting strategic projects greater



To view the Executive Regulations, scan the QR code

The Regulations establish a regulatory framework to support projects of economic and strategic value, promote knowledge and technology transfer, and develop exports and local content

flexibility, the Executive Regulations establish clear criteria for classifying a project as strategic and for the possibility of granting it a single approval.

The Regulations stipulate that the investment cost of a strategic project must be at least RO 10 million, in addition to meeting one of the qualitative criteria reflecting its impact on the national economy. These include transferring knowledge and modern technologies, enhancing local content, supporting self-sufficiency and food and pharmaceutical security, or developing exports.

The Regulations also govern the additional benefits, incentives and facilities that may be granted to strategic projects in accordance with the Law and after the prescribed approvals have been obtained. This provides greater flexibility in dealing with high-quality projects of economic and strategic significance.

Local content, added value and specialised sectors

The Regulations further reinforce the approach adopted by the Law of linking investment benefits to projects' economic impact, enhancing added value and local content, and attracting high-quality activities.

While the Law established the mechanisms for linking benefits and exemptions to projects' economic outcomes, the Regulations define more clearly the activities of a special nature associated with tax exemptions and govern the procedures for applying for these exemptions through the One-Stop Shop.

This reflects the Authority's commitment to directing the regulatory environment and investment benefits towards projects that make a greater contribution to economic diversification, knowledge and technology transfer, the development of deeper local value chains, export growth and stronger local content.

Real estate development, freehold ownership and revitalising the zones

The Regulations also complement the provisions introduced by the Law to govern real estate development projects in special economic zones, which represent an important addition to the economic activities in these zones.

The Regulations govern the licensing of real estate development projects, off-plan sales and freehold ownership of property units by non-Omanis in projects subject to the prescribed provisions. They also regulate escrow accounts and financial controls associated with protecting buyers' rights.

The Regulations strengthen the protection of buyers' funds by governing escrow account requirements for real estate development projects, ensuring that appropriate financial and technical requirements are met before units are promoted or advertised for sale. They also regulate permitted disbursements from escrow accounts to ensure that funds are used for their prescribed purposes and that buyers' rights are protected.

The Regulations also govern a number of provisions relating to the residence of non-Omani investors and property unit owners, their spouses and first-degree relatives, in accordance with the applicable requirements and legislation.

These provisions help make real estate development projects more attractive, diversify economic activities within the zones and attract more residents and customers. This supports the development of public facilities and services and increases economic and social activity in the zones, reflecting the same approach pursued by the Law when it introduced provisions on real estate development and freehold ownership.

The Regulations strengthen the governance and oversight framework by defining the obligations of projects and operators and regulating monitoring, inspections and administrative penalties.

This reflects the Authority's approach to building a regulatory relationship based on compliance, transparency and addressing violations, while avoiding disruption to projects wherever their status can be rectified and their activities can continue lawfully.

Completing the legislative and regulatory framework

OPAZ affirmed that issuing the Executive Regulations marks a major stage in an integrated programme to complete the legislative and regulatory framework for the zones under its supervision.

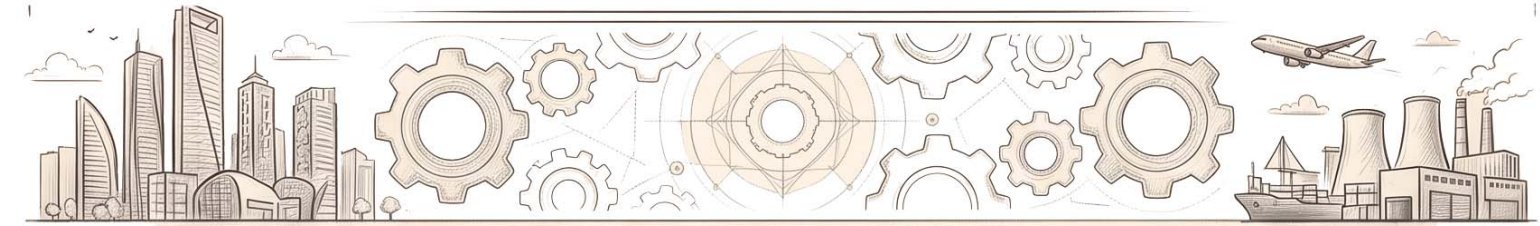
In parallel, the Authority is preparing the regulations, decisions, instructions, guidelines, forms, and regulatory and implementing instruments required by the provisions of the Special Economic Zones and Free Zones Law and the Statute of the Public Authority for Special Economic Zones and Free Zones. This will achieve greater integration and consistency between legislative and regulatory instruments and reduce overlap in procedures and requirements.

This work also aims to clarify the roles and responsibilities of the Authority, operators, projects and relevant government entities, and to link legislation with procedures and digital systems, while retaining the flexibility needed to accommodate the nature and particular characteristics of each zone and its targeted economic sectors.

The Authority indicated that developing legislation, services and digital systems is an integrated, ongoing process linked to investors' needs and the evolution of business models and future sectors. This strengthens investor confidence, stability and regulatory clarity, improves service quality and delivery efficiency, and helps enhance the Sultanate of Oman's position as a regional and global investment destination.

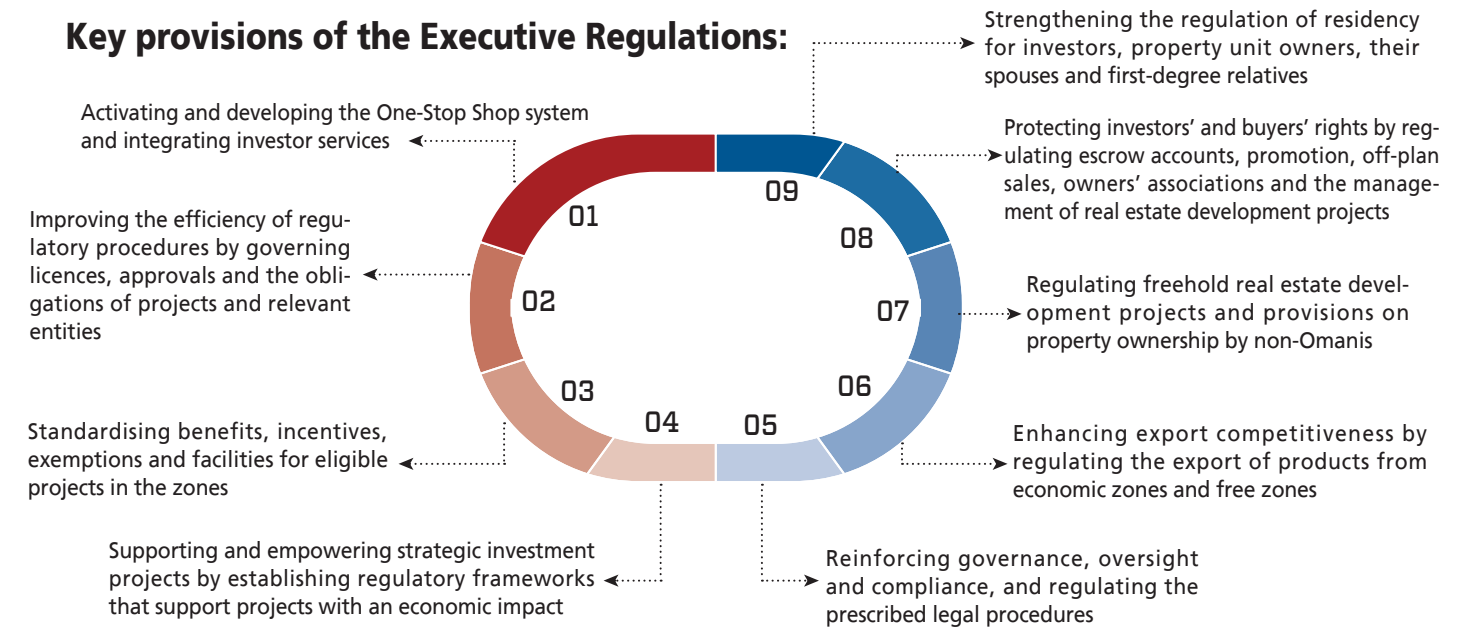
The Authority will continue coordinating with relevant governmental and non-governmental entities to expand electronic integration and the scope of powers associated with services delivered through the One-Stop Shop. This will help reduce the time and effort required to obtain services and improve the investor experience.

Executive Regulations of the Special Economic Zones and Free Zones Law Decision No: 81/2026

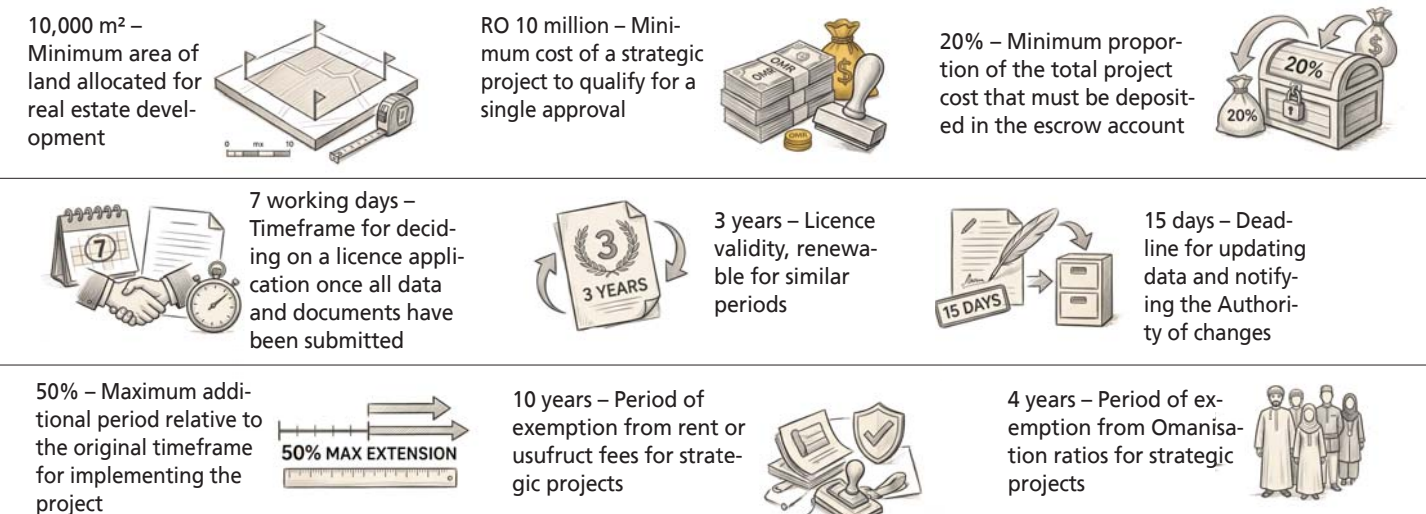


An integrated regulatory framework that enhances the competitiveness of special economic zones and free zones, consolidates the unification of the legislative framework, simplifies the investor journey and supports the attraction of high-quality and strategic projects.

Key provisions of the Executive Regulations:



The investor journey under the Executive Regulations:



Real estate development

- 2 years – Validity of an owners' association registration certificate
- 50 units – Minimum number required to form a board of directors for an owners' association
- 3% Maximum proportion of escrow account funds allocated to promotion and advertising
- 5% Proportion of the unit's sale value retained for one year

Oman-China Gateway Forum

Highlights Investment Opportunities and Explores Advancing Cooperation and Partnerships in Economic and Free Zones

The Sultanate of Oman is a gateway for Chinese companies to regional markets, while Hainan provides a platform for strengthening links with Chinese business networks and markets

Muscat - :

The Oman-China Gateway Forum, organised by the Public Authority for Special Economic Zones and Free Zones (OPAZ), highlighted available investment opportunities and explored ways to advance economic cooperation and partnerships in economic zones, free zones and industrial cities between the Sultanate of Oman and the People's Republic of China, represented by Hainan Province.

In his address, Eng Ahmed bin Hassan Al Dheeb, Vice Chairman of OPAZ, affirmed that Oman-China relations are rooted in longstanding historical ties built on navigation, trade and cultural exchange. He noted that contemporary economic relations between the two countries continue to grow and that Chinese companies have become an important partner in special economic zones and free zones, providing a strong foundation for elevating cooperation between the Sultanate of Oman and Hainan Province to broader levels.

He explained that the Sultanate of Oman enjoys a strategic location on the Indian Ocean, close to the main shipping routes linking Asia with the Gulf Cooperation Council (GCC) states and Africa, supported by advanced infrastructure and an attractive investment environment. He added that China is the Sultanate of Oman's largest trading partner, with bilateral trade reaching approximately USD 33 billion by the end of 2025.

He pointed to the promising alignment between Hainan's industrial capabilities, technical expertise and connections to Chinese business networks, and the re-



Ahmed Al Dheeb: Chinese companies are an important partner in special economic zones and free zones, strengthening opportunities to expand cooperation between the Sultanate of Oman and Hainan Province

liable base that the Sultanate of Oman provides for companies to access regional and international markets. He affirmed that opportunities are particularly concentrated in renewable energy supply chains, advanced manufacturing and materials, logistics and digital trade.

For his part, Bater, Executive Vice Governor of Hainan Province, reviewed the



Bater: The importance of expanding cooperation between the Sultanate of Oman and Hainan Province in renewable and clean energy, free zones, supply chains and finance

province's economic and investment strengths and its experience in developing a system of specialised zones and complexes across multiple sectors. These include port-related industries and services, healthcare and medical tourism, education, the maritime economy and fisheries, space and satellite industries, artificial intelligence, and data services and centres, in addition to the experience of the Hainan Free Trade Port and its associated economic activities.

In his address, he discussed opportunities to leverage the complementary strengths of both sides to expand cooperation and investment and strengthen connections among economic zones, institutions and companies in Hainan and their Omani counterparts. This would pave the way for developing new projects and partnerships in priority sectors and capitalising on the strategic location, logistics infrastructure and growing trade and investment opportunities between China and the markets connected to the Sultanate of Oman.

He stressed the importance of expanding cooperation between the Sultanate of Oman and Hainan Province in renew-



able and clean energy, free zones, supply chains and finance. He noted that the Sultanate of Oman's strategic location and advanced logistics capabilities, together with Hainan's 11 ports and maritime facilities, strengthen opportunities

for trade connectivity and product access to markets. He called for the forum to be used to identify promising areas of cooperation and develop joint partnerships and projects that achieve mutual interests.



The complementary strengths of the Sultanate of Oman and Hainan open new opportunities in renewable energy, advanced manufacturing, logistics and digital trade

At the forum, the Omani side delivered several presentations on the special economic zones, free zones and industrial cities supervised by OPAZ, where investment exceeded RO 22.4 billion up to 2025. The Invest Oman Lounge also gave a presentation on investment opportunities in the Sultanate of Oman and its economic, free and industrial zones, while the Oman Chamber of Commerce and Industry (OCCI) presented the nature of the Sultanate of Oman's attractive and competitive investment environment and the effective partnership between the public and private sectors.

Meanwhile, the Chinese side delivered several presentations on Hainan Province, the financial and tax policies of the Hainan Free Trade Port, and the port's and free zone's comparative and competitive advantages. The Chinese side affirmed that the Sultanate of Oman is an essential and important partner for Chinese markets in the Middle East and China's gateway to African and Asian markets, calling for continued efforts to follow up on, develop and broaden this strategic partnership.

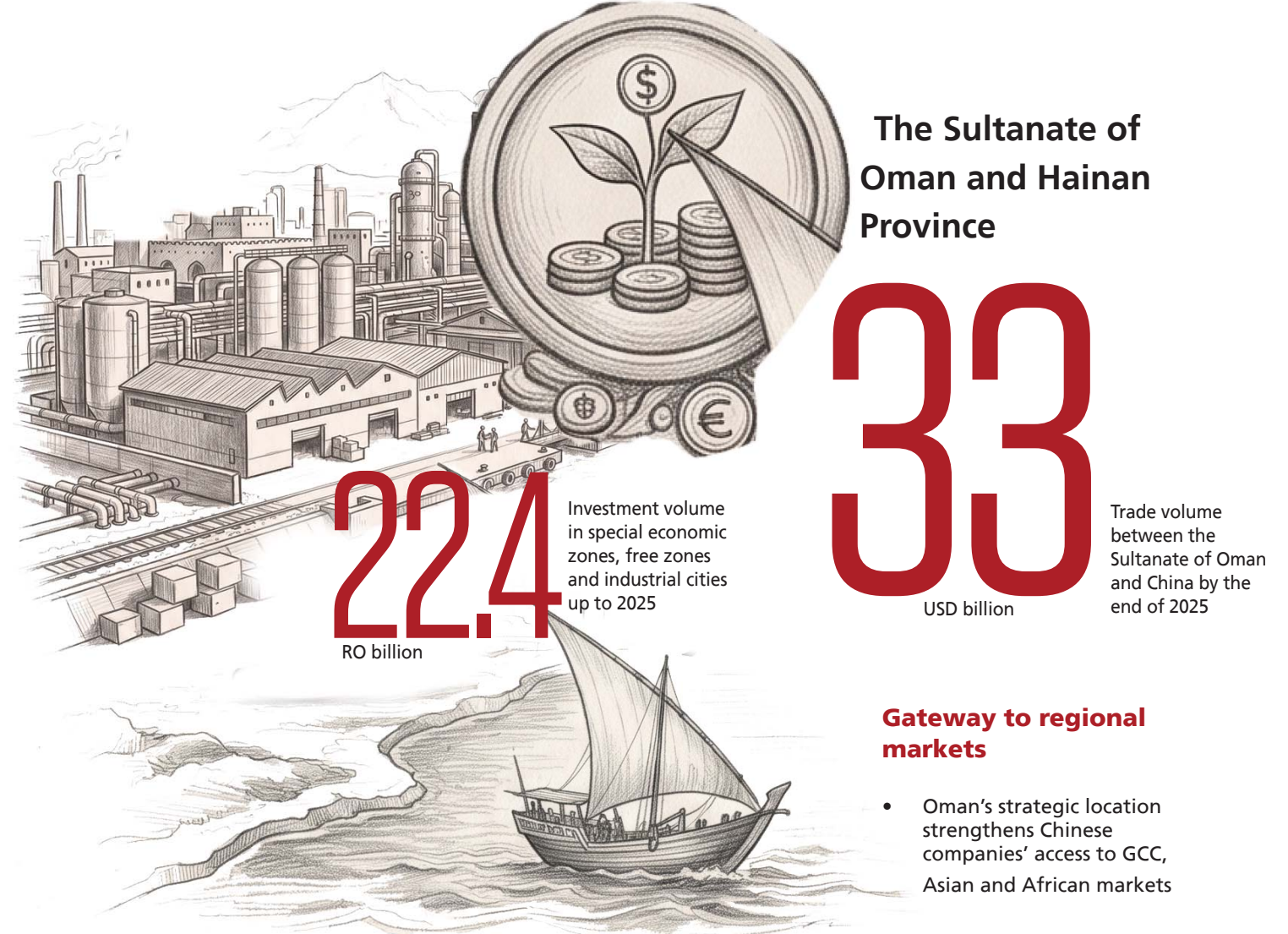
The forum included a panel discussion in which the two sides focused on several sectors, most notably renewable energy,

investment, ports, shipping, trade and maritime industries. They also discussed drawing on shared experiences in developing and managing economic and specialised zones, strengthening integration between zones and ports, developing industrial clusters and attracting high-quality investments.

The session addressed the possibility of selecting a number of economic zones with complementary advantages and sectors in the Sultanate of Oman and Hainan to develop a model for direct cooperation between zones in the two countries. This would enable the exchange of expertise and best practices, strengthen investment, logistics and priority sectors, and connect the relevant entities and companies on both sides with specific opportunities and projects.

The forum forms part of efforts to strengthen economic and investment relations between the Sultanate of Oman and the People's Republic of China and open broader horizons for cooperation with China's Hainan Province by showcasing the investment opportunities and economic strengths of both sides and exploring opportunities to establish practical partnerships in sectors and industrial clusters of mutual interest.

Promising investment opportunities to strengthen the presence of Chinese companies in special economic zones, free zones and industrial cities in the Sultanate of Oman



11 ports and maritime facilities in Hainan

- Logistics assets that support trade connectivity and product access to markets

Partnership Opportunities Between the Sultanate of Oman and Hainan

- Developing direct cooperation between economic zones and free zones on both sides
- Exchanging expertise and best practices in zone management and operation
- Strengthening integration between economic zones and ports
- Developing joint projects and partnerships in priority sectors
- Connecting companies and institutions on both sides with specific investment opportunities

Promising Areas of Cooperation

- Renewable and clean energy
- Advanced manufacturing and materials
- Supply chains
- Logistics and ports
- Digital trade
- Maritime industries
- Finance
- Artificial intelligence and data centres

Economic and Free Zones..

An Attractive Investment Destination for High-Value Industries



Muscat - المصنعة :

The Public Authority for Special Economic Zones and Free Zones (OPAZ) continues its efforts to strengthen the Sultanate of Oman's position as an attractive investment destination for high-value industries by developing priority industrial sectors in the economic and free zones and industrial cities under its supervision, contributing to the establishment of integrated industrial ecosystems, deepening value-added chains and enhancing the competitiveness of the national economy.

Amna Al Sharji, Investment Promotion Director at OPAZ, said that this direction comes within the framework of OPAZ's strategy to build specialised economic and industrial identities for each zone based on its competitive advantages and in line with the economic potential and available resources of each zone. This contributes to attracting local and foreign investments, increasing the industrial sector's contribution to GDP and creating sustainable employment opportunities for national talent.

She explained that Salalah Free Zone and Ray-sut Industrial City are intensifying efforts to attract investments in medical and pharmaceutical industries and industries related to food security, benefiting from their strategic location near the Port of Salalah and the ease it provides in importing raw materials and exporting products to regional and global markets.

She added that at the Special Economic Zone at Duqm (SEZAD), OPAZ continues to develop a range of future industrial sectors aligned with global shifts towards the green economy, includ-

ing green hydrogen and ammonia, renewable energy and other heavy industries such as iron and petrochemicals, with a focus on completing supply chains, thereby reinforcing Duqm's position as a regional hub for sustainable industries.

She noted that OPAZ is developing the fisheries and food industries sector by leveraging the marine potential, the abundance of marine resources and the logistics advantages of SEZAD, alongside the establishment of an integrated economic cluster for cold chains. This will enhance storage and distribution capacities for products requiring a temperature-controlled storage environment, thereby maximising the economic value of the food and fisheries industries sector in Duqm.

She stated that SOHAR Freezone is focused on developing the polysilicon sector and industries related to solar and renewable energy by attracting projects that seek to build integrated value chains extending from raw materials to advanced manufacturing industries. Meanwhile, Suhar Industrial City is focused on the industrial cluster in the plastic products sector and downstream aluminium industries, benefiting from its advanced infrastructure and integration with existing industries in the area.

She said that Khazaen Economic City is witnessing the establishment of several factories related to pharmaceutical security and the formation of a food industries cluster supported by significant investments in infrastructure and logistics services, most notably the Silal Central Market for Fruits and Vegetables project. This enhances food security and provides promising investment opportunities in manufacturing industries related to the food sector.

Directions
towards building
specialised
identities based
on each zone's
competitive
advantages

Future industrial
sectors aligned
with global
shifts towards
the green
economy

OPAZ focuses on
industrial sectors
as a key driver
for attracting
investment
and enhancing
competitiveness

Objectives of Developing Industrial Sectors

Attract local and foreign
investments



Deepen value-added chains



Enhance the competi-
tiveness of the national
economy



Increase the industrial sec-
tor's contribution to GDP



Create sustainable employ-
ment opportunities for
national talent



Complete supply chains



Increase national exports



Enhance food and health
security



Achieve sustainable
development



Localise modern
technologies



Develop local supply chains

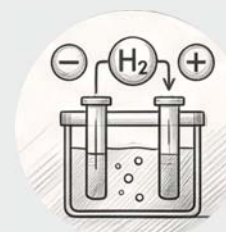


6

Industrial
Sectors of
Growing
Global
Importance



Renewable energy



Green hydrogen



Medical and pharma-
ceutical industries



Petrochemicals



Food and fisheries
industries



Green metals

Existing Zones

Special Economic Zones:

- Special Economic Zone at Duqm (SEZAD)
- Khazaen Economic City



Free Zones:

- Sohar Freezone
- Salalah Free Zone
- Al Mazunah Free Zone



Industrial Cities:

- Rusayl Industrial City
- Sohar Industrial City
- Raysut Industrial City
- Sur Industrial City
- Nizwa Industrial City
- Samail Industrial City
- Ibri Industrial City
- Al Buraimi Industrial City
- Mahas Industrial City
- Knowledge Oasis Muscat (KOM)
- Al Wadi Al Kabir Industrial City

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Economic Zones, Free Zones and Industrial Cities Under OPAZ Supervision

The Public Authority for Special Economic Zones and Free Zones (OPAZ) currently oversees 16 existing zones, including 2 special economic zones, 3 free zones in Sohar, Salalah and Al Mazunah, in addition to 11 existing industrial cities.

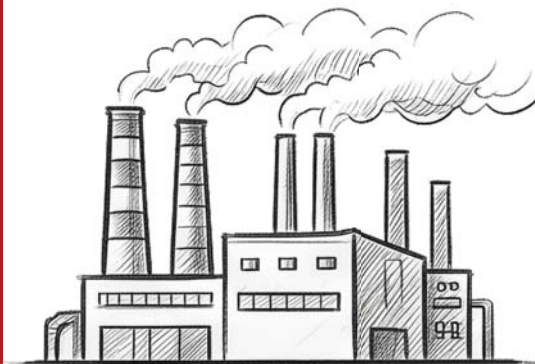
The Authority also supervises 8 new zones under development, including the Al Dhahirah Special Economic Zone, the Al Rawdah Special Economic Zone in Al Buraimi Governorate, the Special AI Zone, the Muscat Airport Free Zone (MAFZ), in addition to 4 new industrial cities.

Accordingly, the total number of zones under the Authority's supervision stands at 24 economic zones, free zones and industrial cities, as part of its efforts to enhance the investment environment and diversify Oman's economic base.

New Zones Under Development

Special Economic Zones:

- Al Dhahirah Special Economic Zone
- Al Rawdah Special Economic Zone
- Al Special Zone

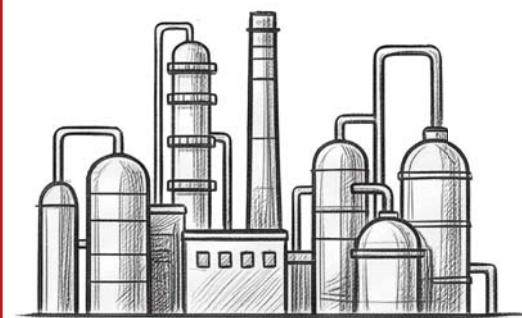


Free Zones:

- Muscat Airport Free Zone (MAFZ)

Industrial Cities:

- Madha Industrial City
- Thumrait Industrial City
- Al Mudhaibi Industrial City
- Al Suwaiq Industrial City



Duqm University College

prepares to begin its educational journey and welcome its first cohort of students on 18 October



Muscat -

Duqm University College (DUC), the first higher education institution in Al Wusta Governorate, is preparing to begin its educational journey and welcome its first cohort of students on 18 October 2026. This marks a significant milestone with the introduction of a bachelor's degree that adopts work-based learning (WBL) as the primary mode of study.

This model reflects the priorities of Oman Vision 2040, particularly its focus on empowering young people, fostering innovation, enhancing graduate employability and supporting Omanisation. It also supports the Vision's ambition to prepare graduates with the competencies needed to contribute to a knowledge-based and globally competitive economy.

DUC will use an advanced digital platform powered by artificial intelligence (AI) to connect education with the labour market, opening up a world of competencies and opportunities for students. Alongside the other elements of the college's educational experience, the platform will support innovative thinking, problem-solving and adaptability, while preparing students to contribute effectively to the Sultanate of Oman's continued progress. The college will initially offer two undergraduate programmes: a Bachelor of Science with Honours (BSc Hons) in Digital and Technology Solutions and a Bachelor of Arts with Honours (BA Hons) in Business Management and Leadership, in academic partnership with Coventry University in the United Kingdom.

The DUC experience is built on learning across all areas of life and will extend beyond the classroom. Learning will take place primarily in real workplaces, complemented by on-campus study. Through active collaboration with industry, students will apply their academic knowledge to real-world challenges, develop their competencies through practice and graduate with extensive professional experience. Faculty members and industry mentors will support students throughout their studies.

The college's establishment comes at a pivotal stage in Duqm's development as a regional hub for logistics, industry and investment. The college aims to support this ambition

Introduction of a bachelor's degree with work-based learning as the primary mode of study

Two academic programmes in Digital and Technology Solutions and Business Management and Leadership in partnership with Coventry University in the United Kingdom

by preparing graduates who can contribute confidently to Duqm's growing economy and to development across the Sultanate of Oman.

On this occasion, DUC's founders, Dr Abdullah bin Saif Al Sabahi and Lefeer Muhamed Marakkarakayil, said: "We would like to express our sincere appreciation to H.E. Dr Madiha bint Ahmed Al Shaibani, Minister of Education; H.E. Qais bin Mohammed Al Yousef, Chairman of the Public Authority for Special Economic Zones and Free Zones (OPAZ); the Ministry of Education in the Sultanate of Oman; SEZAD; and all other regulatory bodies for their guidance and support throughout the establishment of DUC. We also extend our sincere thanks to Coventry University for its continued support over the years and its academic partnership.

"DUC embodies our ambition to provide meaningful opportunities for young people and equip them with the competencies, experience and confidence needed to contribute to Oman's future. We look forward to building an institution that grows with Duqm, opens new horizons for future generations and contributes to realising the Sultanate of Oman's aspirations."

DUC is proud to be part of Duqm's continued growth and looks forward to working closely with SEZAD, industry partners and the wider community to advance education, develop competencies and enhance opportunities in Al Wusta Governorate and the Sultanate of Oman. As the college prepares to welcome its first cohort of students, it carries a deep sense of gratitude, responsibility and pride in its contribution to Duqm's future.



Port of Duqm



Sohar Port



Port of Salalah



Al Mazyunah (land border crossing)

Through the
ports of Duqm,
Sohar and
Salalah and
Al Mazyunah
border crossing

Trade
value
exceeds
RO

6.4
billion
in the
first
half
of this
year

Muscat - دقم :

The total value of trade through the ports of Duqm, Sohar and Salalah, alongside Al Mazyunah land border crossing, exceeded RO 6.4 billion during the first half of 2026, according to data from the National Centre for Statistics and Information (NCSI). This underscores their efficiency and their role in supporting trade flows, enhancing supply chain efficiency and strengthening logistics connectivity between regional and international markets.

The data showed that total exports through the ports and Al Mazyunah land border crossing exceeded RO 2 billion, while imports amounted to RO 4.3 billion and re-exports reached RO 111.4 million.

Sohar Port topped the list of ports and border crossings by total trade value, recording RO 4.3 billion, comprising RO 1.3 billion in exports and RO 3 billion in imports, while re-exports amounted to RO 29.2 million.

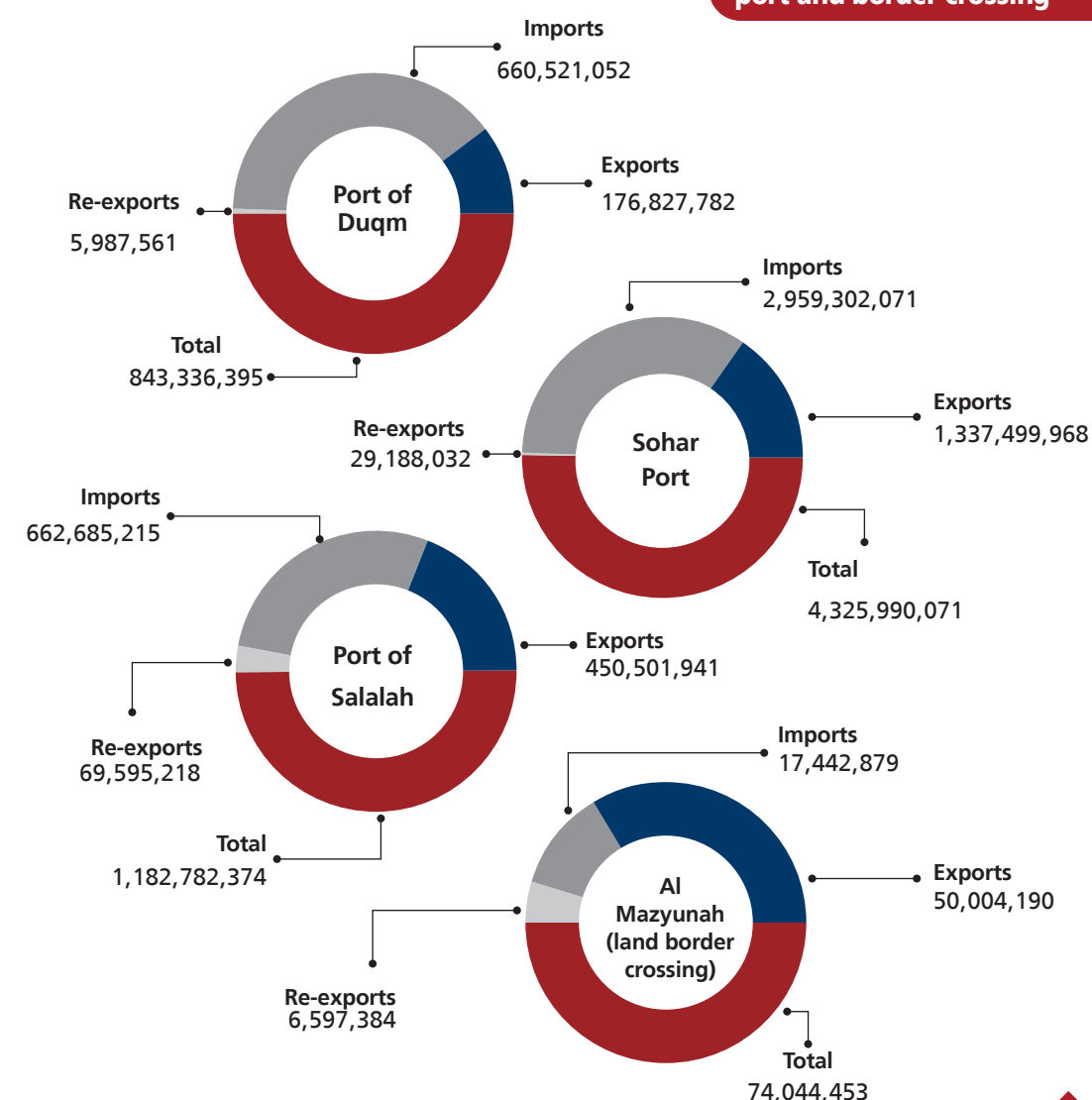
The Port of Salalah ranked second, with a total trade value of RO 1.2 billion, comprising RO 450.5 million in exports, RO 662.7 million in imports and RO 69.6 million in re-exports.

The Port of Duqm recorded a total trade value of RO 843.3 million, comprising RO 176.8 million in exports, RO 660.5 million in imports and RO 6 million in re-exports.

Al Mazyunah land border crossing recorded trade worth RO 74 million, comprising RO 50 million in exports, RO 17.4 million in imports and RO 6.6 million in re-exports.

These figures highlight the growing role of Omani ports and border crossings in supporting foreign trade flows and strengthening the Sultanate of Oman's position as a logistics and trade hub connecting local, regional and international markets. They also underscore their role in supporting Omani industry and facilitating the export of products from special economic zones, free zones and industrial cities, thereby contributing to economic diversification and enhancing the competitiveness of sectors associated with transport, logistics services and trade.

Trade value breakdown by port and border crossing



Powered by natural gas using combined-cycle technology

Construction Begins on 890 MW Duqm Power Plant

Duqm - **الدقم** :

Construction work has begun on the Duqm power generation plant in the Special Economic Zone at Duqm (SEZAD), with a capacity of up to 890 MW, in a step that enhances the zone's readiness to accommodate industrial and investment expansion and provides stable and reliable electricity supplies that keep pace with growing energy demand in the Sultanate of Oman.

The plant will be powered by natural gas using combined-cycle gas turbine (CCGT) technology, which combines gas and steam turbines to utilise the heat generated during the production process. This improves fuel-use efficiency, enables larger quantities of electricity to be generated more efficiently, and reduces the carbon-emissions intensity of each unit of electricity produced.

Coastal Power SAOC is developing the Duqm Independent Power Project (IPP) on behalf of a consortium comprising South Korea's Korea Western Power Co., Ltd. (KOWEPO), Qatar's Nebras Energy, the UAE's Etihad Water and Electricity (EtihadWE), and Bahwan Infrastructure Services (BIS).

Nama Power and Water Procurement (PWP) awarded the project to the consortium in January 2026 as part of its plans to provide new generation capacity that keeps pace with growing electricity demand, alongside the expansion of renewable-energy projects.

Strategic Investment in Infrastructure

The Duqm power plant project forms part of a broader investment programme valued at nearly RO 1 billion (USD 2.6 billion), reflecting the scale of investment directed towards strengthening electricity-generation capacity and developing infrastructure that supports economic growth in the Sultanate of Oman.

The project has entered the engineering, procurement and construction (EPC) phase, with Power Construction Corporation of China

(POWERCHINA) and Doosan Heavy Industries Muscat selected to carry out the project works.

In June 2026, South Korea's Doosan Enerbility announced that it had secured a contract worth approximately KRW 530 billion (USD 350 million) to participate in the construction of the Duqm plant.

The contract covers project design and the supply of key equipment, primarily steam turbines and generators, in addition to engineering, procurement and construction works in collaboration with China's SEPCOIII Electric Power Construction Co., Ltd. (SEPCOIII), under a turnkey arrangement.

WSP International is serving as project consultant, while implementation plans target completion of the plant and the start of commercial operations in 2029.

Operational Efficiency and Sustainable Technologies

The adoption of combined-cycle technology is one of the project's most prominent efficiency features. It allows heat generated by gas-turbine operations to produce steam that is used to drive the steam turbines, thereby improving the plant's natural-gas consumption efficiency compared with conventional thermal power plants.

This technology also enables larger quantities of electricity to be generated using relatively less fuel, while reducing the carbon-emissions intensity associated with electricity generation.

The plant has been designed to allow for the future integration of carbon-capture technologies, an approach that enhances its technical flexibility and supports the Sultanate of Oman's targets for improving energy efficiency and reducing emissions.

Natural gas-fired combined-cycle plants also provide stable and dispatchable capacity, strengthening the flexibility of the electricity system as solar and wind energy make a growing contribution to the energy mix.



A strategic project within an integrated investment programme valued at nearly RO 1 billion

Implementation plans target completion of the plant and the start of commercial operations in 2029

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Register

A Safe Environment and Established Standards Support Project Growth and Enhance Investment Attractiveness

Environmental Compliance and Health and Safety Standards Enhance the Competitiveness of Economic and Free Zones and Industrial Cities



To view the Occupational Safety and Health Standards, scan the QR code

Muscat - **الدقم** :

The Public Authority for Special Economic Zones and Free Zones (OPAZ) is committed to applying the highest occupational health and safety and environmental protection standards, regarding them as fundamental pillars for achieving sustainable development and enhancing the competitiveness of economic and free zones and industrial cities. This ensures safe working environments that encourage investment and keeps pace with international best practices and standards in sustainability and environmental governance.

OPAZ places increasing emphasis on developing an integrated system for environmental monitoring and compliance and occupational health and safety by establishing regulatory frameworks, implementing awareness programmes, and strengthening partnerships with investors and relevant entities. This contributes to achieving a balance between the requirements of economic growth and the preservation of natural resources and quality of life.

Environmental Permits

The number of environmental permits issued by OPAZ for projects in the special economic zones and free zones during the first six months of the current year, 2026, reached approximately 219. These comprised 77 permits in the Special Economic Zone at Duqm, 61 in Salalah Free Zone, 51 in Sohar Free Zone, nine in Al Mazunah Free Zone, and a further 21 permits for Khazaen Economic City. This reflects OPAZ's commitment to implementing an advanced environmental monitoring and compliance system and ensuring that investment projects conform to the highest approved standards, thereby enhancing the attractiveness of economic and free zones and industrial cities as sustainable investment destinations that combine economic growth with environmental responsibility.

A number of officials and specialists in special economic zones, free zones and industrial cities confirmed, during interviews previously conducted with them by Duqm Economist, that compliance with environmental and occupational health and safety standards is one of the principal factors in the success and sustainability of investment pro-



jects. They noted that this system has become a decisive element in attracting quality investments and strengthening the Sultanate of Oman's position as a regional hub for industry, logistics and sustainable investment.

OPAZ's Efforts and Initiatives

Issa bin Fadhel Al Bartmani, Director of the Compliance and Environmental Affairs Department at the Public Authority for Special Economic Zones and Free Zones (OPAZ), said that OPAZ plays a pivotal role in promoting occupational health and safety through a range of efforts and initiatives aimed at creating a safe and healthy working environment for all employees in the zones under its supervision.

He explained that an integrated framework has been adopted to define the roles and responsibilities of OPAZ, zone administrations and investors. It includes a dedicated occupational health and safety component, alongside the adoption of the General Policy for Supervision, Monitoring and Compliance under OPAZ Decision No. 62/2024, and the implementation of field-visit programmes for zones and projects to monitor compliance levels, identify observations and address them within specified timeframes.

He added that these measures are based on the Occupational Safety and Health Regulation issued under Ministerial Decision No. 286/2008, which sets out clear standards to ensure worker safety. He noted that establishments employing between 10 and 49 workers are required to put in place an occupational health and safety programme approved by

An advanced health and safety system establishes a safe working environment that supports production and improves operational efficiency

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environmental permits reflect efficient procedures and enhance the readiness of investment projects



Issa Al Bartmani: An integrated occupational health and safety framework enhances compliance and raises facility readiness

the Ministry of Labour, while establishments with more than 50 workers are required to appoint an occupational health and safety supervisor and prepare an approved plan in accordance with the applicable requirements.

Al Bartmani pointed out that OPAZ also works to raise investor awareness by preparing occupational health and safety guides and requirements and publishing them on its website, organising workshops and awareness programmes to familiarise companies with the relevant legislation and requirements, and involving stakeholders in developing procedures and regulations in line with international best practices.

Specific Procedures and Requirements

Regarding the procedures and requirements for establishing projects in economic and free zones, he explained that the requirements vary according to the nature of the licensed economic activity. They include obtaining suitable land, submitting technical plans for factories and projects to the competent authorities, securing the necessary licences from the relevant entities, and providing technical support to investors to ensure compliance with all basic requirements, including the creation of databases using OPAZ-approved templates.

Madayn: A Safe Industrial Environment to Enhance Productivity and Competitiveness

For his part, Eng. Basim bin Birbakhsh bin Hussein Al Zadjali, Director of the Inspection, Monitoring and Occupational Safety Department at the Public Establishment for Industrial Estates (Madayn), stated that strengthening occupational health and safety standards contributes to creating a safe and stable working environment, which positively affects increased productivity, improved product quality and greater operational efficiency.

He noted that occupational injuries and illnesses represent a challenge affecting health and social systems due to the costs of treatment, rehabilitation and compensation, in addition to lost working hours. He stressed that companies' compliance with these standards reflects their responsibility towards their employees and society and enhances their reputation and ability to attract local and foreign investment.

He further stated that applying international occupational health and safety standards also contributes to increasing the competitiveness of Omani products in global markets and strengthening investor confidence in the industrial environment. He noted that Madayn attaches great importance to enhancing the health and safety system in industrial cities through inspection and awareness programmes and initiatives aimed at establishing a culture of safety among workers and industrial establishments.

Khazaen Economic City: A Model for Sustainable Industrial Development

Eng. Salim bin Sulaiman Al Thuhli, CEO of Khazaen Economic City, affirmed that the city follows a clear policy focused on attracting light and medium industries with a low environmental impact, while placing considerable importance on preserving the environment and quality of life within the city.

He explained that Khazaen operates according to an integrated sustainable development vision based on the optimal use of resources and the application of the highest approved standards to ensure a balanced and safe economic environment. He noted that the city targets industrial projects that meet sustainability requirements and excludes activities that could cause unsuitable environmental impacts.

He added that the city adopts a sustainable design approach for its master plan, focusing on resource and energy efficiency in line with the latest international standards. Companies operating in the city are also required to implement emissions control and monitoring systems appropriate to the nature of each activity, while the use of Best Available Techniques (BAT) worldwide is encouraged to improve efficiency and reduce environmental impact.

SOHAR Port and Freezone: Commitment to the Highest Environmental Standards

Meanwhile, Mohammed bin Khalfan Ambusaidi, Environmental Affairs Lead at SOHAR Port and Freezone, affirmed that the port and freezone are developing qualitative environmental sustainability initiatives by adopting an advanced framework of environmental laws and standards, ensuring that operating establishments comply with the highest levels of environmental protection.

International health and safety standards support product competitiveness and strengthen their presence in global markets

Modern technologies enhance resource and energy efficiency and reduce environmental impacts

Offering A Range Of Investment Advantages And Incentives

SOHAR Freezone

A Key Pillar in Enhancing the Sultanate of Oman's Industrial and Logistics Competitiveness

A 670 hectare expansion in Phase Two of SOHAR Freezone will accommodate a new generation of major industrial and logistics investments



SOHAR - الدقم :

The Freezone focuses on three main pillars: diversifying the production base, increasing the contribution of non-oil exports, and deepening value chains and local content

SOHAR Freezone continues to consolidate its position as one of the region's leading industrial and investment destinations, benefiting from its strategic location, advanced infrastructure, direct integration with SOHAR Port, and an integrated ecosystem of incentives and services that supports investors from the project assessment stage through to operation and expansion.

Dr. Raid Mohammed Al Rubaiey, CEO of SOHAR Port and Freezone, affirmed that the next phase will place greater emphasis on the quality of investment and its economic impact by attracting high-value-added projects, enhancing non-oil exports, developing local content, and advancing industrial and logistics value chains, in line with the objectives of Oman Vision 2040.

In an exclusive interview with Duqm Economist, Al Rubaiey explained that SOHAR Port and Freezone together form an integrated industrial and logistics ecosystem. At SOHAR Port, total throughput during the first half of 2026 reached approximately 52 million metric tonnes, while the Port received 1,555 vessels, reflecting the continued growth of commercial and maritime activity and the Port's expanding role in connecting the Sultanate of Oman with regional and global markets.

In terms of industrial and logistics investment, five investment agreements with a total value of approximately OMR 223 million were signed during the same period, while total investment in the SOHAR Port and Freezone ecosystem exceeded OMR 11.8 billion.

Over the past six years, SOHAR Freezone concluded 44 usufruct agreements with investments totalling approximately OMR 1.75 billion. It also achieved an advanced ranking among the world's leading free zones, reflecting its growing appeal to industrial and logistics projects and long-term investments.

Since 2019, throughput at SOHAR Port has increased from 62 million metric tonnes to 72 million metric tonnes, while the number of vessels rose from 3,145 to 3,427, reflecting the expansion of commercial and maritime activity and the Port's strengthening links with shipping routes and global markets.



Dr. Raid Al Rubaiey: We focus on attracting high-quality investments that enhance in-country value, increase exports, and consolidate the Sultanate of Oman's position in global supply chains

Attracting Investment and Maximizing Its Economic Impact

Al Rubaiey affirmed that SOHAR Freezone's plans are directly aligned with the objectives of Oman Vision 2040, particularly in the areas of economic diversification, the development of productive sectors, the enhancement of non-oil exports, and raising the competitiveness of the Sultanate of Oman as a regional hub for industry, trade, and logistics services.

He said: "We do not view investment solely from the perspective of capital volume, but through the economic impact it creates within the Sultanate of Oman. High-quality investment is that which translates into production, exports, employment opportunities, local procurement, and the transfer of knowledge and technology, and contributes to building deeper and more sustainable value chains."

Accordingly, SOHAR Freezone focuses on three main pillars: diversifying the production base, increasing the contribution of non-oil exports, and deepening value chains and local content.

The SOHAR Port and Freezone ecosystem contributes approximately 2.6% to GDP and supports around 42,000 direct and indirect jobs, reflecting its growing role in the national economy.

High-Quality Sectors to Deepen Value Chains

Al Rubaiey indicated that priority in the next phase will be given to projects that generate a clear economic impact by increasing production and exports and maximizing local content. These include man-

ufacturing, metals, petrochemicals, food industries, logistics, storage and distribution, pharmaceuticals, as well as projects linked to the circular economy and resource efficiency.

He added that project assessment is not based solely on the size of the investment, but also takes into account market demand, the capacity to develop local manufacturing, reduce dependence on imports, increase exports, transfer knowledge and technology, and create new opportunities for local companies and enterprises.

He explained that the objective is to build an interconnected industrial base in which projects do not operate in isolation, but where the outputs of one project become inputs for another, thereby increasing added value and enhancing the competitiveness of the ecosystem as a whole.

A Competitive and Integrated Investment Environment

Regarding the Freezone's competitive advantages, Al Rubaiey explained that it combines a strategic location, advanced infrastructure, direct integration with SOHAR Port, and a regulatory and operational environment designed to facilitate the investor journey from planning and establishment through to operation and expansion.

The Freezone offers a range of investment advantages and incentives, including 100% foreign ownership, exemption from corporate income tax for up to approximately 25 years, exemption from import and re-export duties, competitive capital requirements, flexible Omanisation rates in accordance with approved frameworks, and access to the free trade agreements (FTAs) linking the Sultanate of Oman with a number of global markets.

One-Stop-Shop services also help simplify licensing, permit, and approval procedures and provide investors with a single point of contact.

These advantages are further strengthened by direct integration with SOHAR Port, enabling investors to build a fully integrated value chain that begins with the arrival, handling, and storage of raw materials, continues through manufacturing, and concludes with the export of finished products to regional and global markets.

SOHAR Port and Freezone: Integrating Industry and Logistics

Al Rubaiey explained that the strategic value of SOHAR Port and Freezone lies in bringing together the maritime gateway and the industrial and logistics base within a single ecosystem.

SOHAR Port provides maritime connectivity, cargo-handling services, and access to global trade routes, while the Freezone provides the environ-

The SOHAR Port and Freezone ecosystem contributes approximately 2.6% to gross domestic product (GDP) and supports around **42** direct and indirect jobs

SOHAR
Freezone
concluded

44

usufruct agreements over
six years, with investments
totalling approximately
OMR 1.75 billion



ment, land, and infrastructure required for manufacturing, storage, distribution, and value addition.

He added that this integration helps investors reduce time and cost and improve supply-chain efficiency, a factor of growing importance amid the global transformations affecting trade and supply chains.

The importance of this model is particularly evident in sectors requiring close integration between production and logistics services, such as metals, petrochemicals, manufacturing, food industries, and renewable energy.

Circular Economy: From Waste to Economic Value

Al Rubaiey indicated that the diversity of the industrial base in the Freezone provides growing opportunities to develop circular-economy models and strengthen integration between industries.

He said that the circular economy is not merely an environmental dimension, but an economic and industrial opportunity that enables waste and by-products to be converted into new production inputs, thereby reducing costs, increasing resource-use efficiency, and creating additional investment opportunities.

The Oman Zinc project is an example of this direction through the recycling of zinc ash and the conversion of industrial waste into products of economic value, reflecting the potential to develop a more integrated and sustainable industrial ecosystem.

Advancing the Green Transition

Al Rubaiey affirmed that sustainability and resource-use efficiency have become fundamental elements of industrial competitiveness, particularly as global markets and investors impose increasingly stringent requirements concerning emissions, energy efficiency, and environmental standards.

Within this framework, the SOHAR Port and Freezone ecosystem is supporting the Sultanate of Oman's efforts to achieve net zero by 2050 through

initiatives aimed at improving resource-use efficiency, enhancing environmental and operational performance, and encouraging sustainable industrial practices.

Among the latest initiatives is the launch of the Energy Efficiency Guideline for Industrial Buildings, in cooperation with the Ministry of Energy and Minerals, represented by the Oman Net Zero Centre, to help investors and operators assess energy consumption and identify opportunities to improve efficiency.

Al Rubaiey explained that the green transition is not limited to new projects, but also encompasses improving the efficiency of existing facilities, affirming that sustainability is no longer an additional element of an industrial project, but has become part of its competitiveness and its ability to access markets and financing and achieve long-term growth.

The 2024-2025 Sustainability Report reflects this direction by linking operational efficiency with innovation and sustainability, and integrating environmental, social, and governance (ESG) considerations into planning and decision-making.

Digital Transformation to Improve Investor Experience and Operational Efficiency

Regarding digital transformation, Al Rubaiey affirmed that it is a key tool for improving the investor experience, accelerating procedures, and enhancing the quality of data, planning, and decision-making.

He referred to the MAKAN platform, which brings together geographic data and information on land, assets, infrastructure, and development plans within an interactive digital environment. It provides maps, three-dimensional models, and analytical dashboards that support planning, asset management, and investment decision-making.

At SOHAR Port, the Port Management Information System (PMIS), MARASI, contributes to the digitalisation of vessel-call, clearance, planning, and operational coordination procedures, thereby enhancing transparency, speed, and the efficiency of maritime operations.

He explained that the objective of digital transformation is not merely to replace conventional procedures with modern technologies, but to redesign the investor experience and operational processes so that they become faster, clearer, and more predictable.

670 New Hectares to Support the Next Phase of Growth

Al Rubaiey affirmed that the next phase will see continued efforts to enhance the Freezone's readiness to accommodate a new generation of larger industrial and logistics investments with higher added value.

The 670-hectare Phase Two expansion of SOHAR Freezone is one of the principal pillars of this direction, providing additional land, infrastructure, and services to accommodate future industrial and logistics projects.



Mohammed bin Issa Al Balushi
Media Adviser and Economic Researcher

The Role of Strategic Data Centres in Supporting Investment Decision-Making in Economic and Free Zones

In the modern digital age, economic knowledge management has moved beyond written documentation and traditional reports. Reliable, strategically prepared data have become the principal driver in directing investment flows and supporting the decisions of major investors.

With the accelerating flow of information and the proliferation of advanced publishing platforms, a direct institutional data presence has become an indispensable pillar for building trust, entrenching transparency, and modelling investment opportunities in economic and free zones worldwide.

Over the past decade, the Sultanate of Oman has witnessed structural transformations and notable development achievements under the leadership of the Public Authority for Special Economic Zones and Free Zones (OPAZ). These have been reflected in the construction and development of infrastructure for the Special Economic Zone at Duqm (SEZAD), as well as industrial and logistics cities across the various governorates.

Despite the tangible success in attracting aggregate investments exceeding USD 16 billion in SEZAD alone, through major projects such as the Duqm Refinery, heavy-industry complexes and green hydrogen initiatives, the scale of current and targeted investments reflects promising opportunities for growth and expansion. It also paves the way for further high-quality investments aligned with the ambitions of Oman Vision 2040, alongside attracting strategic partners who can help transform comparative advantages into high added value and strengthen the Sultanate's position as a competitive investment destination.

From this strategic standpoint, it is clear that the time has come for OPAZ to adopt a project to establish a Strategic Data and Information Centre, headquartered in SEZAD as its first nucleus, to serve as the foremost enabling platform for investment decision-making.

In today's economic environment, the international investor is no longer satisfied with general introductory publications and macro-level indicators. Rather, investors now require rapid access to precise, detailed data

covering supply-chain readiness, the efficiency of logistics services, energy costs, environmental and governance indicators, and regulatory frameworks, with a high degree of flexibility and transparency.

The viability of this approach is reinforced by leading international experiences. The exceptional success of the Singapore Economic Development Board (EDB) is attributed to the establishment of an integrated strategic data platform that operates as a unified economic intelligence centre, providing investors with precise, sectoral and geospatial information updated in real time. This has helped shorten the investment decision-making cycle, reduce the risks associated with asset valuation, and increase the rate at which available investment opportunities are converted into projects on the ground with unprecedented effectiveness.

At the same time, the importance of establishing this centre is magnified by the challenges posed by global search engines and artificial intelligence tools, whose algorithms often tend to aggregate unprocessed, impression-based content or reports that lack accuracy and objectivity, adversely affecting realistic assessments of developing economies.

The absence of an official information environment made available through an open-data model leaves a vacuum to be filled by media interpretations. By contrast, a specialised data centre would ensure the provision of reliable data and restore control of the communications and information initiative in engagement with the international business community.

Commissioning a comprehensive and methodical study of the Strategic Data Centre project would enable information gaps to be diagnosed scientifically, the genuine needs of target investors to be identified, and their fundamental questions to be answered. This is a decisive step towards translating the structural gains achieved on the ground into high-quality investment flows that place our country's economic and free zones at the forefront of the regional and international investment map.

With the accelerating flow of information and the proliferation of advanced publishing platforms, a direct institutional data presence has become an indispensable pillar for building trust, entrenching transparency, and modelling investment opportunities in economic and free zones worldwide

Key Features of Salalah Free Zone

Salalah Free Zone... a competitive investment gateway connecting Oman to global markets, underpinned by its strategic location, advanced infrastructure, and attractive investment incentives.

المنطقة الحرة بسلالة
Salalah Free Zone
The World Within Your Hands



Development Period Since 2006

Total Land Area

21.6
sq km

Strategic Global Location

Proximity to the Port of Salalah, one of the region's most important ports

A location that supports global trade flows and supply chains

Direct connectivity between the markets of Asia, Africa, and Europe

Platform for Export-Oriented Industries

An ideal environment for export-oriented industries

Advanced logistics services and proximity to ports

Attracting diverse industrial projects

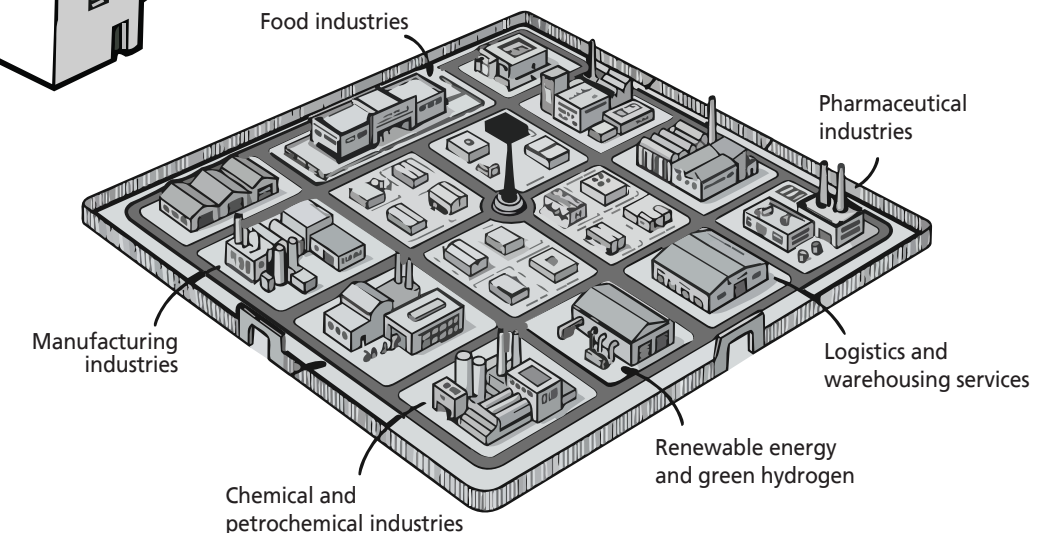
Proximity to Global Markets

A maritime gateway to regional and international markets

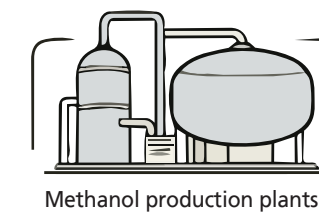
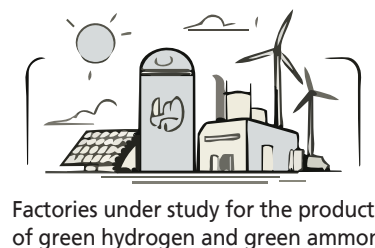
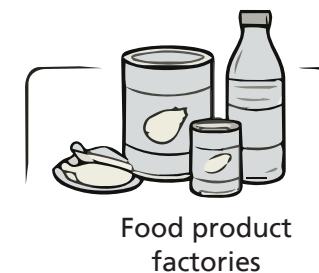
A location that enhances production and export opportunities

Proximity to East African and Indian subcontinent markets

Promising Investment Sectors



Key Projects



Competitive Investment Incentives



Salalah Free Zone... an integrated investment ecosystem combining location, infrastructure, incentives, and opportunities to serve as an attractive destination for global industries and trade.

Muscat Airport Free Zone...

Where quality investments meet an integrated world-class logistics ecosystem

Muscat - **الدقم** :

Muscat Airport Free Zone, part of Asyad Group, is moving towards a new phase of growth following the completion of its operational readiness, positioning it as one of the most promising investment destinations in the Sultanate of Oman. Benefiting from its strategic location adjacent to Muscat International Airport and its direct integration with Asyad's integrated logistics ecosystem, the Zone provides an advanced business environment for attracting quality investments and global companies.

This readiness comes as part of Asyad Group's efforts to enhance the competitiveness of the logistics sector and consolidate the Sultanate of Oman's position as a regional hub for trade and investment by providing advanced infrastructure, integrated logistics solutions and operational services that enable investors to access regional and international markets efficiently and swiftly.

Development works for Phase One of the Free Zone, spanning 400,000 square metres, have been completed. These included the development of the internal road network, water, electricity and telecommunications utilities, in addition to the establishment of the services building, which provides investors with an integrated experience by facilitating procedures and operational services.

Muscat Airport Free Zone is distinguished by its direct connectivity to Muscat International Airport and the main road network, enhancing the movement of goods and people and increasing operational efficiency, thereby giving investors a competitive advantage in managing supply chains and distributing products to various markets.

The Zone's added value is underpinned by its integration with Asyad's logistics ecosystem, which includes ports, free zones, economic cities, and maritime, land and air transport services. This enables investors to benefit from an interconnected ecosystem that provides comprehensive logistics solutions through a single point of connection, contributing to lower operating costs and faster trade flows.

In this context, Faisal Ali Al-Balushi, senior executive director of Muscat Airport Free Zone at Asyad Group, said: "Muscat Airport Free Zone represents a valuable addition to Asyad's logistics ecosystem, providing an integrated investment environment that combines a strategic location, modern infrastructure and comprehensive logistics solutions, enhancing its ability to attract quality investments and enabling companies to expand and access regional and global markets efficiently."

He added that the Zone's operational readiness reflects Asyad Group's commitment to providing a world-class business environment that contributes to supporting the objectives of Oman Vision 2040, enhancing economic diversification and attracting more value-added investments.

Muscat Airport Free Zone focuses on attracting investments in high-growth sectors, including e-commerce, logistics services, pharmaceuticals, precious metals and aviation-related services, leveraging its strategic location and the integrated operational solutions it provides.

The Zone also provides a package of competitive investment incentives, including 100% foreign ownership and customs and tax exemptions in accordance with applicable regulations, alongside a one-stop-shop system that helps accelerate licensing and service procedures, further enhancing the Zone's attractiveness to local and international investors.

With the completion of its operational readiness, Muscat Airport Free Zone represents a new strategic platform that supports business growth and connects investors to an integrated logistics ecosystem extending across various ports, gateways and markets, thereby strengthening the Sultanate of Oman's position as a global hub for trade and logistics services.



Faisal Al-Balushi: Strategic location, modern infrastructure and integrated logistics solutions enhance the Zone's attractiveness for quality investments

Completion of Phase One development and enhanced readiness through integrated infrastructure

An integrated services building supports the investor experience and facilitates operational procedures

Muscat Airport Free Zone

Ready to Welcome Quality Investments

Target Sectors



Integrated Operational Readiness

- Completion of Phase One development across

400
thousand square metres

- Modern infrastructure including roads, electricity, water, telecommunications and the services building



Integration with Asyad's Logistics Ecosystem



Integrated Investment Advantage

- Accelerating business establishment and operations
- Enhancing the efficiency of logistics operations
- Seamless connectivity to global markets
- An environment that supports expansion and sustainability

Strategic Location

- Direct connectivity to Muscat International Airport
- Connection to the main road network
- Fast access to regional and global markets

Competitive Investment Environment

- 100% foreign ownership
- Customs and tax exemptions in accordance with applicable regulations
- One-stop-shop system to facilitate procedures
- Integrated operational and logistics services



Muscat Airport Free Zone... Operational Readiness Enhances the Attraction of Quality Investments and Supports the Sultanate of Oman's Logistics Position

Economic Zones and Free Zones

An Investment Gateway for Philippine Companies to GCC, Indian and African Markets



Muscat - الدقم

The special economic zones and free zones in the Sultanate of Oman open up broad investment horizons for Philippine companies seeking new locations for growth and international expansion, drawing on advanced Philippine expertise in manufacturing, electronics, semiconductors, energy, food, fisheries, logistics services and specialised technologies, as well as an investment environment that combines a strategic location, advanced infrastructure, incentives and facilitation.

These opportunities go beyond entering a new market to include building a regional production and service base serving Gulf Cooperation Council (GCC) markets, India and East Africa, enhancing supply chain efficiency and bringing companies closer to their customers, with the potential for gradual expansion in line with business needs.

Economic Indicators Enhance Investment Appeal

These opportunities gain further momentum amid the continued growth of the investment environment in the Sultanate of Oman. Foreign direct investment reached approximately RO 32.2 billion, equivalent to USD 83.7 billion, by the end of the first quarter of 2026, recording year-on-year growth of 8.7%.

The manufacturing sector accounts for approximately RO 2.87 billion, equivalent to USD 7.5 billion, in foreign investment, while investment in the electricity and water sectors rose by 12.4%, reflecting growing demand for production projects and services related to energy and infrastructure.

Philippine companies possess advanced expertise in precision manufacturing, electronics and semiconductors, fields that align with growing investment opportunities in the Sultanate of Oman, including electrical equipment and components, electronics, engineering services, control and monitoring systems, and advanced industrial technologies.



Opportunities also extend to industrial equipment, metal products, advanced materials, pipes, construction materials, specialised manufacturing and industries supporting major projects.

Philippine electronics exports reached approximately USD 50 billion last year, 2025, reflecting the depth of accumulated expertise in the sector and the ability of Philippine companies to compete in global value chains. These companies can begin with specific manufacturing and assembly operations or service and technical support centres, and then expand as demand grows.

Broad Opportunities to Strengthen Cooperation

Amina bint Nasser Al Sharjiya, Investment Promotion Department Manager at the Public Authority for Special Economic Zones and Free Zones (OPAZ), said: "The Philippine market represents a promising partner for the Sultanate of Oman, with broad opportunities to strengthen cooperation in value-added sectors, particularly logistics, food industries and electronics. The special economic zones, free zones and indus-

Philippine companies' expertise in manufacturing and electronics opens new opportunities in Omani industries

Economic and investment indicators reflect the Sultanate of Oman's growing appeal to international investors

Clean energy, food and fisheries industries are promising sectors for Philippine investments

trial cities in the Sultanate of Oman are distinguished by a strategic location linking global markets, economic and political stability, investment incentives and an integrated ecosystem of services that supports the investor from project assessment through to operation, thereby strengthening sustainable investment partnerships between the two countries."

Clean Energy, Food and Fisheries

Global transformations in the energy sector are opening up a growing field for Philippine companies specialising in solar energy, wind energy, green hydrogen, batteries, electrical components and energy-efficiency solutions.

Opportunities include the development and manufacturing of components and equipment, engineering, operations and maintenance, control systems, and technical and technological services, enabling companies to build a gradual presence in the clean energy market.

Food and fisheries industries represent another field in which local and regional demand converges with Philippine expertise, particularly in food and fish processing, packaging, cold chains, storage and specialised logistics services.

Fish landings in the Sultanate of Oman reached approximately 799,000 tonnes in 2025, valued at RO 576.2 million, or approximately USD 1.5 billion, while the value of fisheries production rose by 12.7%, reflecting growing value-added opportunities in processing, packaging, storage and support services.

Logistics and Supporting Industries

The Sultanate of Oman's geographical location at the crossroads of trade routes between Asia, the Middle East and Africa is an important factor in enhancing opportunities for companies that require efficient logistics infrastructure close to markets.

Opportunities include warehousing, handling, supply chain management, distribution, maritime and specialised logistics services, and digital solutions for operations management, alongside engineering, maintenance, inspection, electrical equipment, control systems, technical services and packaging.

These activities enable Philippine companies to enter the market through specialised projects, supply agreements, partnerships and technology transfer before moving towards larger-scale investments.

An Investment Environment that Supports Growth

The special economic zones and free zones offer a package of advantages that enhance project competitiveness, including 100% foreign ownership, tax exemptions of up to 30 years, full customs exemptions on imports and exports, no minimum capital requirement, and facilitation

of residency and permit procedures.

Prepared spaces are also available for industrial and production projects, together with long usufruct periods in a number of investment environments, as well as clear procedures beginning with application submission, plot allocation and the signing of a usufruct agreement.

The Sultanate of Oman's ability to connect producing companies with a number of global markets further enhances its investment appeal. The Sultanate has the United States-Oman Free Trade Agreement (FTA), while the Oman-India Comprehensive Economic Partnership Agreement (CEPA) entered into force in June, enhancing opportunities for eligible products manufactured in the Sultanate of Oman to access vast markets comprising more than 1.8 billion consumers.

This enables Philippine companies to view the Sultanate as a production base extending beyond the local market to GCC markets, India and Africa, with the potential to diversify their geographical presence and reduce the distance between them and their target markets and customers.

Omani-Philippine Partnerships for a New Phase

Partnerships between Philippine companies and their Omani counterparts represent a practical pathway for benefiting from expertise, technologies and markets. They can begin with supply, engineering and technical services, and technology transfer, and evolve into joint ventures or manufacturing operations and the development of new products and services.

The special economic zones and free zones in the Sultanate of Oman offer Philippine companies an opportunity to build a scalable investment presence in sectors including manufacturing, clean energy, food, fisheries, electronics, advanced technologies, logistics and industrial services.

The appeal of the opportunity lies in the ability to begin with an investment scale suited to the company's needs, and then gradually develop its presence through partnerships, services, manufacturing and production expansion, making the Sultanate an investment platform for Philippine companies seeking growth in GCC markets, India and Africa.

It is worth noting that OPAZ participated in the third edition of the Oman-Philippines Forum, held in the Philippine capital, Manila, under the theme "The Strategic Oman-Philippines Council", as part of its efforts to promote the special economic zones, free zones and industrial cities in the Sultanate of Oman, strengthen their presence in international markets, and attract high-quality investments that contribute to the diversification of the national economy and enhance economic partnerships with various international partners.

Beaches, natural attractions and parks provide employees with diverse options for enjoying their leisure time



Growing facilities and seaside and recreational destinations add a new dimension to life in Duqm

Quality of Life Enhances the Stability of Employees Working in Companies in the Special Economic Zone at Duqm



Duqm - الدقم :

The story of the Special Economic Zone at Duqm goes beyond being a promising economic and investment destination to encompass the human experience of thousands of employees who contribute to the Zone's growth and development. With the expansion of projects and the development of infrastructure, Duqm has become an environment that combines employment opportunities with quality of life, offering employees a distinctive lifestyle characterised by stability and balance.

terised by stability and balance.

In this survey, Duqm Economist explores the experiences of a number of employees working in the Zone, looking into their daily lives, how they spend their time after work, and their impressions of the available services and the features that make Duqm an attractive place to work and settle.

Life in Duqm: Enjoyment and Tranquillity

During our tour of the Zone, we met a number of employees to learn about their experiences and

impressions of life in Duqm. We began with Sayyid Salem bin Hamoud Al Busaidi, Business Development Specialist II at the Special Economic Zone at Duqm, who has been working in the Zone since June 2024 and lives there with his family due to the nature of his work.

He noted that life in Duqm has enabled him to make good use of his time and pursue his hobbies, particularly walking along the beach and going on exploratory trips. He emphasised that what distinguishes Duqm is the close-knit working environment and the spirit of cooperation among employees and families, in addition to events and gatherings that strengthen communication and

East comprehensive Tubular Services – Duqm, who said: "I have been working in Duqm for several years, and during this period I have gained valuable experience in an advanced working environment that is witnessing continuous growth."

He explained that his day begins with following up on work plans and coordinating with various entities, noting that life in Duqm has become more organised and stable, and that its tranquillity has helped him achieve a balance between work and personal life.

He said: "Duqm is distinguished by its tranquillity, ease of mobility and developed infrastructure, alongside a professional and motivating working environment."

He added that he enjoys spending his leisure time exercising and visiting the sea and open spaces, affirming that the available services and development of facilities have contributed to enhancing the quality of life for employees and residents.

A Working Environment Combining Stability and Opportunities

As our tour continued, we moved to one of Duqm's vital locations, where maritime activity represents one of the important sectors in the area's development journey. At Duqm Fishing Port, we met Mohammed bin Hamoud Al Harthi, Operations Supervisor at Marsa Al Duqm Investment Company, who spoke about the nature of his work and his daily experience in an operational environment that requires precision and organisation, saying: "I have been working in Duqm since 2025, and the experience has given me an opportunity to learn about the nature of life here and the features it offers for stability."

He explained that his day begins with following up on the work plan and ensuring operational readiness, noting that life in Duqm has become more organised and tranquil, and that he uses his leisure time for walking, reading and developing his skills.

He added: "What distinguishes Duqm is its tranquillity, organisation and rapid development, in addition to the availability of essential services. I also enjoy visiting the beaches and taking part in various activities during my leisure time."

Al Harthi affirmed that the development of infrastructure and services has contributed to improving the quality of life for employees, explaining that Duqm provides a suitable environment for achieving a balance between work and personal life.

create a positive atmosphere.

He said that after working hours, he makes a point of spending time with his family, meeting friends and colleagues, and visiting natural and tourist attractions such as Duqm's beaches, Wadi Dharf, Ras Madrakah and the Rock Garden.

He affirmed that having his family with him in Duqm has strengthened his sense of stability and work-life balance, noting that services provided in the area, such as accommodation and transportation, have contributed to creating a more stable environment for employees and residents.

He added that the development of infrastructure, including roads, aviation and public services, has positively impacted quality of life, expecting the area to witness further development as new projects continue.

Regarding his professional experience, Al Busaidi described working in the Special Economic Zone at Duqm as a distinctive experience that has enabled him to gain first-hand insight into major projects and high-quality investments, while giving his family the opportunity to experience a different way of life in a city that possesses the attributes of the future.

Work-Life Balance

At another stop on our tour, we met Mohammed bin Hassan Al Balushi, Relations Manager at Middle

Duqm's moderate climate and open spaces provide an environment conducive to stability and personal development



Salem Al Busaidi: Duqm's beaches, Ras Madrakah and Wadi Dharf are my favourite destinations for enjoying nature



Mohammed Al Balushi: Growing services and facilities enhance comfort and enrich the living experience



Mohammed Al Harthi: Duqm's tranquillity and organisation provide an ideal atmosphere after working hours

Duqm's Beaches and Facilities: Destinations for Recreation

From the working environment at the port, our tour continued to explore the daily lives of employees, where open spaces and various facilities form part of the experience of living in Duqm. Ahmed bin Nasser Al Subhi of Marsa Al Duqm Investment Company spoke about his experience of working and living in the area, noting that tranquillity and the development of services have contributed to enhancing quality of life.

He added: "I have been working in Duqm for around three years, commuting between Duqm and my governorate according to my work schedule. This has given me a rich experience in a working environment characterised by continuous development and growth."

He explained that working in Duqm has helped him achieve greater organisation and balance between professional commitments and personal life, saying: "What distinguishes life in Duqm is its tranquillity and safety, alongside opportunities for professional development in a modern working environment that keeps pace with the growth taking place in the area."

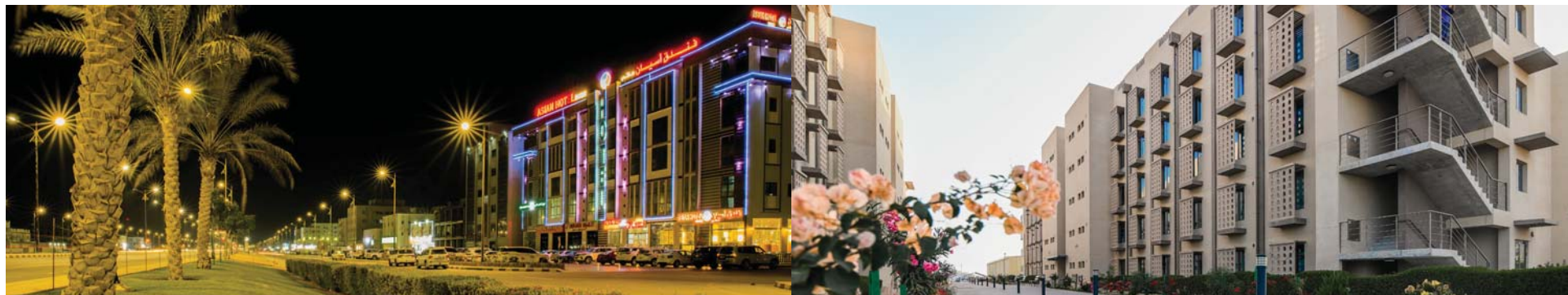
He noted that he spends his leisure time exercising, spending time with colleagues and enjoying quiet places, explaining that Duqm's beaches, cafés and various facilities are among the main destinations he regularly visits.

He added: "Services in Duqm are good and continue to develop, while the development of infrastructure has clearly improved the quality of life for employees, helping to facilitate daily life and enhance the working environment."

A Professional Experience and an Opportunity to Gain Expertise

During our tour of the Fishing Port, we also met Issa bin Hamad Al Barwani, Senior General Accountant at Marsa Al Duqm Investment Company, who has been working in Duqm since 2023. He offered another perspective on the experience of employees who have found in the area an opportunity for professional development and stability. He has been working in Duqm since 2023 and spoke about his daily experience and the nature of life and work in the area. He explained that his day begins after Fajr prayer with a walk, followed by heading to his workplace to carry out his daily duties, noting that one of the most distinctive aspects of life in Duqm is its tranquil and moderate climate.

He said: "I spend my leisure time reading and meeting colleagues, and I also enjoy visiting the beach and



parks for walks and relaxation."

Al Barwani affirmed that the development of infrastructure in Duqm has contributed to improving the working environment and daily life, noting that the increase in population and the diversity of activities and services will contribute to enhancing economic activity and quality of life in the area.

Tranquil Living and Ease of Mobility

During our visit to the Port of Duqm, we met Saleh bin Khamis Al Alawi, Operations Execution Team Leader at the port, who has been working in Duqm since 2012 and supervises the port's operational activities. He explained that his life in Duqm is characterised by organisation and tranquillity. His day begins with following up on work plans, team meetings and supervising operations, while he dedicates his time after work to sports such as padel tennis, football and fitness exercises, as well as staying in touch with his family, relaxing and visiting the beach.

He noted that Duqm's tranquillity, limited congestion and ease of mobility, in addition to the area's continuous development, are among the most distinctive aspects of life there, affirming that the availability of essential services and modern infrastructure has contributed to enhancing employees' quality of life.

Moderate Climate and Developing Facilities

Continuing our tour at the Port of Duqm, we met Hamoud bin Juma Al Nabhani, Infrastructure Projects Team Leader at Port of Duqm Company, who has been with the company since 2012 and moved to work in Duqm in 2019. He shared part of his professional experience and lifestyle in Duqm within an economic environment that combines development and opportunities.

He said that he spends five days a week in Duqm due to work and makes a point of using his time for reading and walking, benefiting from the tranquil and

The
development
of services,
facilities and
recreational
options
enhances
Duqm's appeal
to residents and
families

Duqm
combines
ambitious
projects,
a coastal
environment
and attractive
features for
employees

moderate climate that characterises the area.

He noted that his day begins with following up on operational activities at the port, reviewing project plans and coordinating with the team to ensure that work proceeds efficiently, affirming that life in Duqm has helped him develop his professional and personal skills by investing his time in learning and development.

He added that what distinguishes Duqm is its tranquillity, limited congestion and moderate climate, in addition to being a suitable environment for those seeking to develop themselves professionally and academically. He noted that he spends his time after work communicating with his family and watching documentaries and films, as well as visiting the park and some beaches during his leisure time, highlighting the importance of expanding recreational projects in the area.

Al Nabhani affirmed that the availability of suitable accommodation and essential services has contributed to greater stability, while the development of infrastructure, roads and facilities in accordance with modern standards has improved employees' quality of life.

Space for Balance and Development

At the final stage of our tour, we moved to Duqm Refinery, where we met Raja bint Ali Al Maqbali, Process Engineering Team Leader at Duqm Refinery (OQ8), who has been working and living in Duqm for around two years, to share part of her professional and personal experience in the area.

Al Maqbali explained that her residence in Duqm is almost permanent due to the nature of her work, noting that her day begins early and that she spends most of the daytime hours attending to her professional responsibilities. She said that Duqm's tranquillity is one of the aspects she enjoys most, as it gives her space to relax and clear her mind after working hours, while also allowing time for activities and personal life.

She added that what distinguishes Duqm for her is

its tranquillity, pleasant weather and coastal environment, affirming that these features offer a simpler lifestyle away from the hustle and bustle of cities. She spends her time after work exercising and visiting the gym, as well as spending time with her family whenever circumstances permit, while the beach is one of her favourite destinations for enjoying peace and relaxation.

She noted that Duqm's tranquillity and the availability of time outside working hours help her achieve a good degree of work-life balance, although the distance from her family can sometimes make achieving this balance more challenging.

Regarding services, Al Maqbali explained that Duqm provides a number of essential elements for stability, but that some services, particularly specialised healthcare services, require further development, alongside expanding recreational and social options. She believes that diversifying these services is an important factor in transforming Duqm from a work destination into an integrated environment for living and long-term stability.

She affirmed that the development of infrastructure in Duqm has clearly improved quality of life, noting that the next stage requires continued development of services and facilities that meet the needs of residents and employees, thereby enhancing the area's attractiveness to skilled professionals and encouraging them to settle there.

Duqm: Tranquil Living and Growing Facilities

Sami bin Mubarak Al Ghassani, Head of Offsite Facilities and Logistics at Duqm Refinery (OQ8), has been working and living in Duqm since September 2020. He said that his residence in Duqm has become stable and permanent, benefiting from the area's tranquillity, limited congestion and open spaces, while during holidays he makes a point of visiting his family and wilayat and spending time with them.

His day begins early as he heads to work, where the nature of his responsibilities requires continuous monitoring of operational activities. He dedicates his time after work to his family and children, as well as reading, keeping up with developments in his field and engaging in sports and recreational activities.

He noted that Duqm's beaches, cafés and natural attractions are among his preferred destinations for spending leisure time, affirming that proximity to the sea, expansive open spaces and pleasant weather give Duqm a distinctive character, despite the limited availability of some recreational, healthcare and social options compared with other governorates.



Ahmed Al Subhi: Beaches and cafés are my favourite destinations for relaxation and enjoyment



Issa Al Barwani: Duqm offers a rich professional experience for gaining expertise away from the hustle and bustle of cities



Saleh Al Alawi: Sports and the beach are my preferred options after work



Hamoud Al Nabhani: The moderate climate and open spaces give life in Duqm a distinctive character



Raja Al Maqbali: The coastal environment and recreational options bring greater balance to life



Sami Al Ghassani: The development of facilities and services makes Duqm more suitable for employees and their families

Al Mazunah Free Zone

A Trade Hub Linking the Sultanate of Oman with Yemen and East Africa

Investment Incentives

100%
foreign ownership



30

year corporate income
tax exemption



Customs duty exemptions



No minimum
investment requirement



Freedom to transfer
foreign currencies



Strategic Location



Supporting trade, re-export and transit activities

Direct access point
to Yemeni and East
African markets

Trade Facilitation

Eligibility to obtain
the "Made in Oman"
certificate



Issuance of certificates of origin in
accordance with applicable regula-
tions



Yemeni workforce per-
mitted without visas



Facilitated investor resi-
dency procedures



Customs facilitation supporting the seamless movement of goods



Figures and Advantages

An integrated environment
for commercial, industrial
and logistics activities



15.3

km² total area

Under development since

1999



Investment Volume



Investment Sectors

Commercial Sector

Trading and storage of vehicles
and spare parts of all types

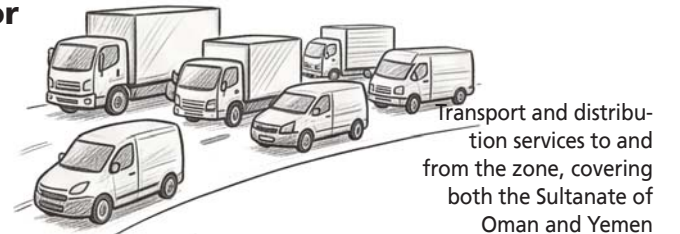


Import, export and
re-export of all types
of goods



Services Sector

Cargo and equipment handling
services (loading and unloading)

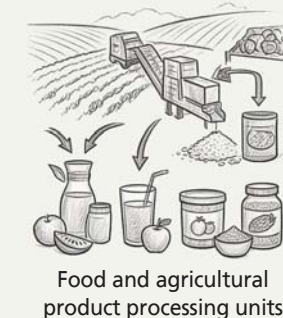
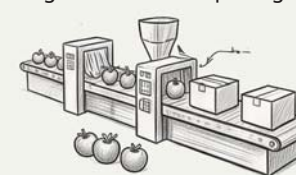


Industrial Sector

Maintenance workshops
for medium and
heavy equipment



Vegetable and fruit packaging



The company has invested over US\$600 million in establishing an integrated industrial complex

OCTAL A Global Industrial Investment Story That Began in Salalah Free Zone

Salalah - الدقم :

As the Sultanate of Oman continues to strengthen its position as a regional hub for value-added manufacturing industries, OCTAL, part of Alpek Polyester Middle East, stands out as one of the country's most prominent industrial success stories. Since its establishment in Salalah Free Zone (SFZ), the company has, within a relatively short period, built a leading global position in plastic packaging materials, transforming its Salalah operations into an advanced industrial platform that serves international markets and connects Oman's manufacturing capabilities with global opportunities.

A Global Brand

The company's investment in Oman went beyond establishing a polyester production facility; it formed part of a strategic project to build an integrated industry driven by innovation and advanced technologies. OCTAL operates its largest manufacturing facility in Salalah, supported by operations in Riyadh, Saudi Arabia, and Cincinnati, United States. Since 2006, the company has invested over US\$600 million in its world-scale, integrated PET complex, with an annual production capacity of nearly 800,000 tonnes.

These capabilities reinforce OCTAL's position as the largest producer of PET resins in the Middle East, the world's largest integrated producer of clear PET sheet, and the only single-site producer of patented new and recycled sheet. OCTAL has established an advanced industrial model that brings together technology, innovation, modern techniques and sustainability, offering an integrated model of an industry capable of competing in global markets.

Using Uhde Inventa-Fischer's (UIF) Melt-To-Resin (MTR®) technology, a distinctive,



sustainable and efficient PET resin production process, OCTAL has eliminated a key step in conventional manufacturing, helping to reduce electricity consumption by 63% compared with conventional technologies, while shortening the lead time required to meet customer needs.

The company also adopts a sustainable manufacturing approach based on reducing natural resource consumption and emissions and producing fully recyclable materials. This aligns with global moves towards a circular economy and enhances the competitiveness of its products in markets that apply stringent environmental standards.

In a step that advances the circular economy in the packaging sector, OCTAL offers a new generation of recycled sheet, drawing on its integrated direct depolymerisation technology. This sheet enables post-consumer and post-industrial waste to be economically restored to its original form as new PET sheet without deterioration in its mechanical or optical properties, enhancing its potential for reuse when reprocessed through conventional extrusion.

Strategic Location and Competitiveness

Ricardo Gutierrez, Vice President for Eu-



Ricardo Gutierrez: Salalah Free Zone offers a unique strategic advantage through its location, connectivity and industrial infrastructure, enabling OCTAL to reach major global markets and serve its international customers



rope, the Middle East and Africa (EMEA) at Alpek Polyester Middle East – OCTAL, said that choosing Salalah Free Zone as the location for the industrial complex had been a cornerstone of the company's journey towards global leadership. The company has benefited from the zone's advanced infrastructure, its strategic location connected to international markets through the Port of Salalah, and its attractive investment environment — factors that have helped enhance the company's production and logistics efficiency and competitiveness.

He explained that OCTAL's investments had gone beyond establishing an integrated industrial facility to building an advanced manufacturing base driven by the latest technologies and innovation. He stressed that the company's experience had demonstrated the importance of continuously developing local human capital alongside investment in technology and manufacturing capabilities.

Through intensive training programmes and Omanisation initiatives, OCTAL has developed a competitive workforce capable of operating to global standards, contributing to the development of local capabilities and supporting Oman's industrial ambitions.

This journey has strengthened Oman's position, and that of Salalah Free Zone in particular, as a global hub for advanced polyester packaging materials, and reinforced its presence within global value chains.

Salalah: A Gateway to Global Markets

The choice of Salalah as the project's location was no coincidence. It was based on a range of strategic advantages, foremost among them its proximity to the Port of Salalah, one of the world's leading transshipment ports, alongside the investment incentives offered by Salalah Free Zone. These include 100% foreign ownership, tax and customs exemptions, streamlined procedures, and the availability of advanced infrastructure and logistics services.

Ricardo said: "Salalah Free Zone offers a unique strategic advantage through its location, connectivity and industrial infrastructure, enabling OCTAL to efficiently

reach major global markets and serve its international customer base."

Products Reaching Global Markets

OCTAL's sustainable and innovative PET resin solutions serve a wide range of applications, including beverage containers, food and dairy packaging, thermoforming, cosmetics and personal care, pharmaceuticals, carpet fibres and recycled PET (rPET) resins.

The company exports its products to more than 75 countries across Europe, the United States, the Middle East, North Africa, South America and other international markets, demonstrating the ability of an Oman-based industrial facility to serve diverse and highly demanding global markets.

A Model for Industrial Investment

Today, OCTAL provides a successful example of what Oman's economic zones and free zones can achieve by attracting high-quality investments, strengthening export-oriented industries, facilitating technology transfer and creating jobs, in line with the objectives of Oman Vision 2040.

For global manufacturers considering investment in Oman, OCTAL's experience demonstrates that the combination of a strategic location, advanced infrastructure, a supportive investment environment, strong partnerships and a commitment to economic diversification can provide a competitive platform for long-term growth.

Nearly two decades after its establishment, OCTAL continues to reinforce its position as one of Oman's most prominent industrial success stories, demonstrating that investment in infrastructure, innovation, skills development and a strategic location can transform an industrial project into a global success story.

OCTAL's sustained growth has been built through phased investments in technology and new applications, strong partnerships and the continuous development of human capital. As we look to the future, OCTAL remains committed to Oman and to advancing its sustainable growth journey, with Salalah continuing to serve as a platform connecting Oman's industrial ambitions with global opportunities and markets.

Khazaen Economic City

An Integrated Investment Destination



Strategic Location

A Leading Economic Project

- The newest integrated economic city in the Sultanate of Oman
- The largest public-private partnership project
- An advanced model for future cities based on economic integration

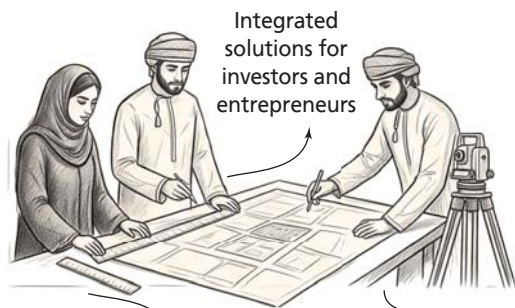
Khazaen Economic City is located in Al Batinah South Governorate, near Muscat, and enjoys a strategic location connecting it to road networks, ports and airports, supporting trade and investment flows.



million
square metres

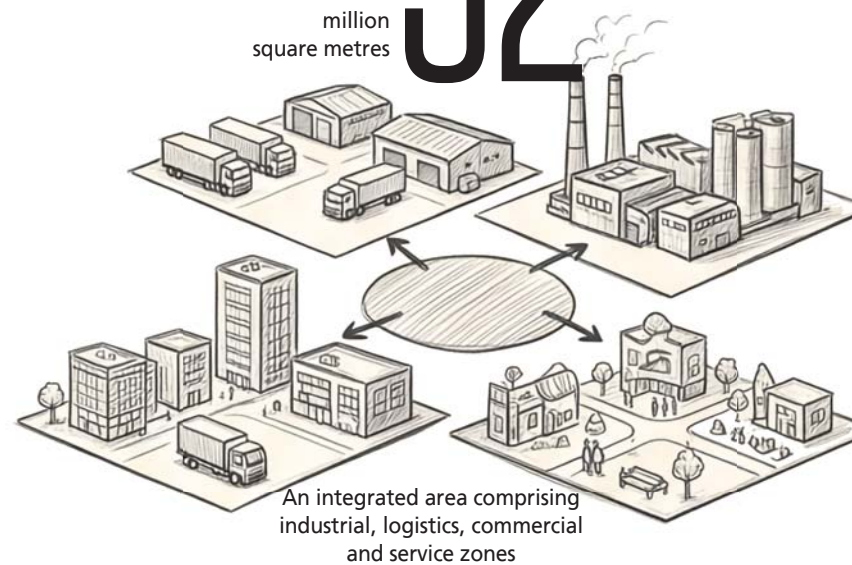
Area 52

Attractive Investment Environment



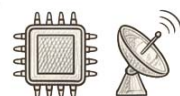
Investment opportunities in the industrial, logistics and commercial sectors

Modern infrastructure supporting business growth



An integrated area comprising industrial, logistics, commercial and service zones

Key Sectors



Technology
and Business



Automotive



Pharmaceuticals



Food



Industrial



Logistics

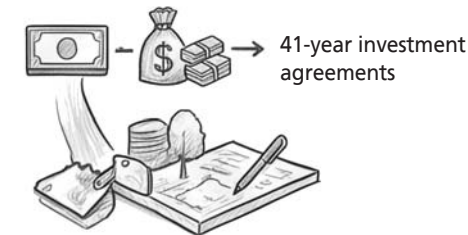
Khazaen... an investment platform that enhances economic diversification and supports the Sultanate of Oman's position as a regional hub for trade and logistics services.

Investment Advantages

Ready-built warehouses and industrial complexes of various sizes



Developed land plots equipped with services



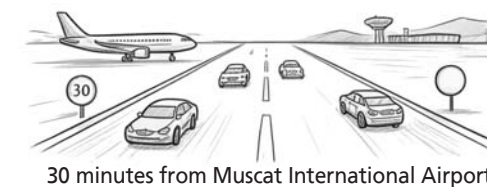
41-year investment agreements



Freehold ownership of residential and commercial units



International dry port for exports and imports



30 minutes from Muscat International Airport



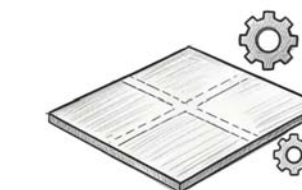
Competitive land and service prices and fees



Exemption from customs duties on production inputs and raw materials



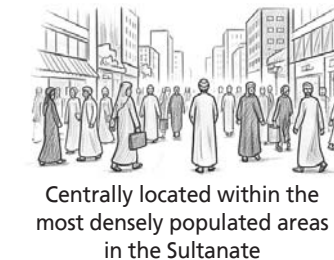
One-stop shop for commercial transactions and government approvals



Availability of space and complete freedom in project management



Strategic location within Greater Muscat



Centrally located within the most densely populated areas in the Sultanate



100% foreign ownership of projects

Zone Incentives



Exemption from customs duties on exports and imports



100% repatriation of profits



Exemption from the minimum capital requirement for investors



Customs zones



Income tax exemption for 30 years

Silver Kingdom

An Omani Brand Crafting Excellence in the World of Silver Jewellery



Walid Al Jabri: The factory represents a new phase in the company's journey towards strengthening local manufacturing and advancing the silver jewellery industry in the Sultanate of Oman



Mazen Al Jabri: Investment in manufacturing is a strategic pillar for developing products, meeting customer expectations and enhancing the brand's added value

Samail -

In a market witnessing increasing competition in the world of jewellery, Silver Kingdom has succeeded in establishing its position as one of Oman's specialised silver jewellery brands, driven by a vision that combines quality craftsmanship, beautiful design and the ability to keep pace with evolving tastes.

Since its launch in 2016, Silver Kingdom for Silver and Gifts, founded by brothers Walid and Mazen, sons of Sultan bin Salem Al Jabri, has established a strong presence in the Omani market, supported by national management and an ambitious vision that have contributed to the expansion of its operations and the open-

ing of three branches: the first in the Wilayat of Samail, the second in the Wilayat of Seeb, and the third in Al Khuwair, offering customers an integrated experience that combines the beauty of silver jewellery with the elegance of gifts, in accordance with the highest standards of quality and excellence.

A New Industrial Step Towards Broader Horizons

Industrial expansion represents a new step in Silver Kingdom's journey, as the company unveiled its plans to establish a specialised factory in Madayn's Samail Industrial City, reflecting its ambition to enhance its production capabilities and develop the silver jewellery industry locally,



contributing to the provision of high-quality products in accordance with modern manufacturing standards.

The establishment of the factory comes as an extension of the company's vision to move from the trade and retail stage towards broader horizons in manufacturing and to strengthen the presence of the Omani brand in the silver jewellery sector through investment in innovation, design development and the creation of an integrated production system that meets the needs of the local market and supports opportunities for future expansion.

Silver... More Than a Piece of Jewellery

Silver Kingdom's philosophy is not limited to selling jewellery; rather, it stems from the belief that every piece of silver carries a value that goes beyond its aesthetic appearance, becoming a means of expressing taste, identity and moments that remain in memory. From this perspective, the company is committed to offering designs that combine meticulous craftsmanship and innovation, while preserving the authenticity of silver as a metal associated with elegance and sophistication across different eras.

The Factory Represents a New Phase in the Company's Development

Speaking about the company's journey and future plans, Walid bin Sultan Al Jabri affirmed that the establishment of Silver Kingdom stemmed from a vision aimed at offering silver products that combine authenticity, quality and innovative designs. He noted that the establishment of the factory in Samail Industrial City represents a new phase in the company's development and reflects its direction towards strengthening local manufacturing and advancing the silver jewellery industry in the Sultanate of Oman.

He added that, through this project, the company seeks to develop its production capabilities and offer designs that meet customer expectations, thereby strengthening the presence of the Omani brand in the jewellery sector and opening new horizons for growth and expansion during the next phase.

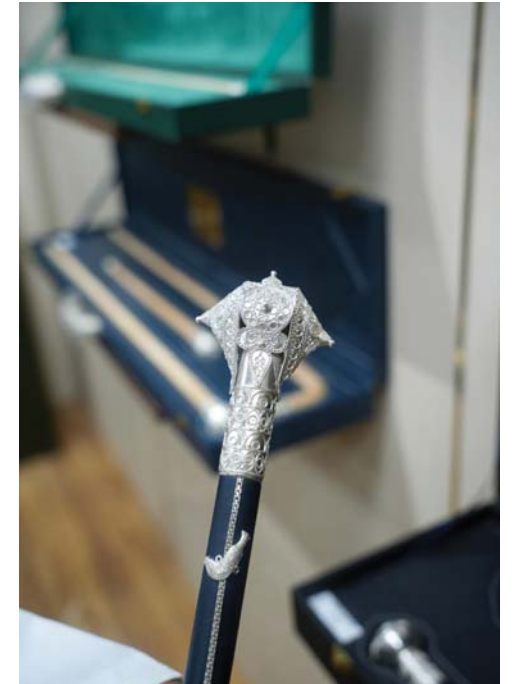
Designs Combining Authenticity and Innovation

The brand places great emphasis on the diversity of its collections to meet the needs of different segments and occasions through designs inspired by global trends and presented with high manufacturing quality that gives each piece lasting value, making it an ideal choice for personal ownership or gifting.

Investment in Manufacturing Enhances Added Value

For his part, Mazen bin Sultan Al Jabri explained that Silver Kingdom continues to work on developing its products and services in line with customer expectations and the rapid transformations taking place in the jewellery sector, affirming that investment in manufacturing represents a strategic step towards enhancing the brand's added value and increasing the level of local production.

He noted that the establishment of the factory



in Samail Industrial City comes as part of the company's plans to expand and develop its operations through the utilisation of modern technologies and specialised expertise, contributing to the production of innovative silver designs that carry the identity of Silver Kingdom and strengthen its presence in local and regional markets.

A Future Vision

Silver Kingdom continues its journey with a vision centred on innovation and excellence, with the goal of strengthening its presence as a leading Omani brand in the silver jewellery sector through developing its products, enhancing the customer experience, and consolidating its position as a destination that brings together quality craftsmanship, beautiful design and the trust built over years of commitment and excellence.



Since 2016... a journey of success that has established the company's presence in the Omani market under national leadership and an ambitious vision

Establishing a factory in Madayn's Samail Industrial City marks a strategic step towards local manufacturing and new horizons for growth

Economic and legislative stability is a competitive advantage that builds investor confidence

From concept to expansion... an integrated economic platform that streamlines the investor journey

Why Do Countries Compete for Investors

Exclusive - :

In a world where economic and technological transformations are accelerating, the map of global trade and supply chains is changing, and geopolitical risks are increasing, attracting foreign direct investment has become one of the most prominent arenas of competition among countries.

The latest global investment indicators reveal that this competition has not only become more intense, but also more selective and concentrated. Global foreign direct investment increased by 6% in 2025 to approximately USD 1.6 trillion. However, this recovery remained limited and geographically concentrated, with the top 20 host economies accounting for more than 80% of global flows, while investment flows to developing economies increased by only 2% to reach USD 901 billion.

The Best Investment Equation

Investors view their projects as long-term decisions whose impact may extend for decades. Therefore, they do not base their decisions on a single factor, nor

do they merely compare exemption rates and incentives. Instead, they calculate the total cost of investment, expected returns, speed of implementation, potential for expansion and level of risk.

Accordingly, the investment decision can be viewed through a broader equation:

Investment Attractiveness = Expected Return + Competitive Advantages – Operating Costs – Risks.

Stability... Invisible Capital

Political and institutional stability may not appear on a project's balance sheet, but it directly enters the calculations investors make before committing their capital.

When laws are clear and stable, procedures are predictable, government roles are clearly defined, services are efficient, and relevant entities operate within a coordinated ecosystem, uncertainty declines, along with a significant portion of the risks borne by investors.

Investors do not buy into the present alone; they are also betting on the future. When deciding to establish a factory, logistics centre or industrial project, they consider their ability to continue operating and expanding over five, ten or twenty years. Therefore, an environment that provides certainty, stability and the ability to plan may be more attractive than one that offers greater financial incentives but does not provide the same degree of clarity and predictability.

This is why economic and legislative stability has become a competitive advantage in itself and a fundamental element in building investor confidence.

Economic and Free Zones Are More Than Investment Locations

The importance of special economic zones, free zones and industrial cities is evident in their role as some of the most important tools used by countries to enhance their ability to compete globally.

The modern concept is no longer simply about providing investors with a plot of land. Rather, it is about building an integrated economic platform that streamlines the investor journey from concept

to operation and then expansion.

These platforms combine infrastructure, services, incentives, procedures, facilities and proximity to markets and ports, in addition to the potential to develop specialised industrial and logistics clusters, creating an environment that helps companies reduce costs, improve efficiency and strengthen their competitiveness.

A successful economic zone, therefore, does not merely sell land to an investor; it provides an integrated ecosystem ready for conducting business and achieving growth within it.

This is where the Omani experience stands out, having developed a diverse network of investment platforms that includes the Special Economic Zone at Duqm, Sohar Free Zone, Salalah Free Zone and Al Mazunah Free Zone, alongside Khazaen Economic City and the industrial cities affiliated with the Public Establishment for Industrial Estates (Madayn).

The strength of this diversity lies in the fact that it does not impose a single model on all investors. Instead, it gives every project the opportunity to select the location that best suits its nature, requirements and target market, whether it is an industrial, logistics or commercial project, or one related to energy, mining or the maritime economy.

Within this framework, the Public Authority for Special Economic Zones and Free Zones (OPAZ) continues to develop the business and investment environment in the Sultanate of Oman through an integrated package of incentives and facilitation, simplified procedures and faster service delivery, alongside expanding digital transformation and providing investors with services that are easier to access and more transparent.

The importance of these efforts extends beyond facilitating investors' entry into the market. They also contribute to reducing the cost and time of investment, improving the efficiency of doing business and the investor experience, and enhancing the ability of existing projects to expand, thereby strengthening the competitiveness of economic zones, free zones and industrial cities and their ability to attract high-quality investments.

From Geographic Advantage to Economic Value

The Sultanate of Oman occupies an important geographic position along trade routes connecting

Asia, Africa and the Middle East. The true value of this location emerges when investors can use it to reduce transportation costs, shorten the time required to reach markets, improve supply-chain efficiency and connect production with export gateways and consumer markets.

This is where the integration of ports, economic and free zones, and industrial cities becomes important.

A geographic location therefore becomes a genuine economic advantage when geography is transformed into infrastructure, infrastructure into efficiency, efficiency into lower costs, and lower costs into competitiveness.

Duqm: An Economic Ecosystem

In the Special Economic Zone at Duqm, the investment advantage is not based on its maritime location alone. Rather, it is built around an integrated economic ecosystem that brings together the port, the economic zone, infrastructure, and industrial and logistics areas, while opening opportunities across multiple sectors including energy, mining, petrochemicals, manufacturing, maritime services, logistics and others.

The economic importance of this ecosystem does not end with the project being established; it extends to the investments that the project can generate around it.

A factory needs suppliers, suppliers need transportation, storage, maintenance and services, products need export gateways, and the workforce needs services and facilities. This creates a chain of economic activities linked to the core project.

Here, one of the most important advantages of agglomeration economies becomes apparent. When companies and projects cluster within a single ecosystem, value begins to flow from one project to another, the network of suppliers, customers and services expands, and opportunities for localising supporting industries increase.

A project can therefore evolve from a standalone production unit into an economic nucleus that attracts further investment, giving the zone greater capacity to develop specialised industrial clusters and increase the local value generated by investments.

Investment attractiveness... an equation combining returns, advantages, costs and risks

Integration among zones and diversity of advantages strengthen the investment ecosystem in the Sultanate of Oman

A Strategic Investment Success Story..

«GWC» Strengthens Its Logistics Presence in Khazaen

Barka -  :

GWC Group's journey in the Sultanate of Oman reached a significant milestone in 2024 with the inauguration of a leading logistics facility in Khazaen Economic City. The decision to select the Sultanate as a base for regional expansion represented a strategic move by the Group, underpinned by a forward-looking assessment of the region's logistics landscape and the competitive advantages offered by the Sultanate in general and Khazaen Economic City in particular.

Over recent years, major logistics companies have increasingly turned their attention to the Sultanate of Oman, viewing it as a vital gateway for supplying the region's markets—a role that has grown in importance amid successive regional fluctuations and their repercussions on global supply chains.

A Strategic Location and World-Class Logistics Investment Environment

The Sultanate of Oman's pivotal role is attributable to several factors, foremost among them its unique geographical location, which has made it a strategic meeting point connecting the GCC and the Middle East with the largest markets in Asia and Africa, benefiting from its direct access to the world's most important shipping and trade routes.

This geographical location could not have been transformed into a major competitive advantage within the modern logistics landscape without the advanced infrastructure the Sultanate has successfully developed under Oman Vision 2040. This includes an integrated transport network



Matthew Kearns: Our investment in the Sultanate of Oman, specifically in Khazaen, is a strategic decision that strengthens our regional expansion and supports trade connectivity across the region's markets

comprising world-class seaports, several international airports and a network of expressways connecting Omani ports with land border crossings leading to the markets of Saudi Arabia and the UAE, and from there to the GCC and the Middle East. These elements have been complemented by the development of regulatory frameworks and technological systems, transforming the Sultanate into a competitive destination and one of the region's fastest-growing logistics markets.

GWC Group in Khazaen

At the heart of this integrated logistics investment environment, Khazaen Economic City stands out as one of the Sultanate of Oman's prominent economic and logistics destinations.

Khazaen is distinguished by its geographical proximity to the capital, Muscat, and the Sultanate's main ports, as well as its direct connection to the regional expressway network. It also offers an integrated business environment and competitive incentives that facilitate business operations and support investment growth.

Against this backdrop, GWC Group's move formed part of its carefully considered regional expansion strategy. The Group worked to consolidate its presence in the Sultanate and expand through Khazaen Economic City, establishing it as a base from which to strengthen regional trade connectivity and open new multimodal logistics corridors that support intra-GCC trade and supply its markets with essential goods.

In this context, Matthew Kearns, Group CEO of GWC, said:

"Our investment in the Sultanate of Oman, and specifically in Khazaen Economic City, represents a strategic decision that extends beyond the opening of a local logistics facility. Our presence in the Sultanate is a fundamental pillar of our regional expansion approach, aimed at strengthening our integrated logistics network across the GCC. We saw the Sultanate as the ideal logistics gateway for enhancing trade connectivity among the region's countries, safeguarding the seamless flow of goods, ensuring our clients' business continuity and facilitating their access to regional and global markets."

For this purpose, the Group activated a number of multimodal trade corridors, most notably a vital sea-land corridor passing through the Sultanate. For the first time, GWC Group began operating a dedicated cargo vessel, which completed several voyages to supply regional markets with essential goods and safeguard the supply chains of the Group's clients.

Through this trade corridor and the other routes it activated across the region, GWC Group succeeded in creating a new logistics map that strengthens trade flows among GCC countries and secures vital import and export routes extending beyond the Omani and GCC markets.

Advanced Services and Continuously Expanding Logistics Operations

GWC Group's operations in Khazaen Economic City extend across modern logistics infrastructure covering 50,000 square metres and featuring a 27,500-square-metre warehousing and distribu-



Haitham Al Rawahi: We provide integrated warehousing and distribution solutions that efficiently connect businesses with regional and global markets and strengthen GCC trade integration

tion centre. The facility was designed and divided into specialised areas catering to diverse logistics requirements, including dry, chilled and frozen warehousing, bulk storage, records management, and cargo marshalling and handling areas.

Commenting on the Group's services in the Sultanate of Oman, Haitham Al Rawahi, General Manager of GWC Oman, said:

"Through our facilities in Khazaen Economic City, we provide an integrated range of logistics services, beginning with specialised storage solutions in warehouses equipped to the highest standards and suited to sensitive dry, chilled and frozen goods, through to comprehensive distribution solutions and last-mile management. Through these services, we aim to connect businesses with regional and global markets efficiently and rapidly, while strengthening trade integration among GCC countries."

In addition, the Group supports various commercial activities and sectors across the Sultanate and the region through international freight and customs clearance services, with the aim of facilitating import and export movements through Omani ports and road transport networks.

More recently, the Group achieved a significant operational milestone in the second quarter of 2026 by successfully executing one of the first frozen bulk cargo transport operations in the Sultanate, demonstrating its technical and operational capabilities in managing complex logistics operations under exacting operating conditions. This success provided impetus for the conclusion of specialised strategic contracts in freight, contract logistics and international transport, further consolidating GWC Group's presence in the Sultanate and expanding the scope of its operations in support of integrated supply chains across the region.

These achievements reflect the success story of a strategic investment that has made the Group's presence in the Sultanate of Oman a fundamental pillar of its integrated logistics ecosystem, which spans more than 120 countries through over 550 partners worldwide, in addition to 20 strategic locations across the GCC. Through this extensive network, the Group operates more than 4 million square metres of logistics infrastructure and transports over 2 million tonnes of goods annually.

The Group activated a sea-land corridor through the Sultanate of Oman, deploying a dedicated cargo vessel to transport goods

GWC achieved an operational milestone in the second quarter of this year by successfully transporting frozen bulk cargo

A
50
thousand-m²
logistics facility
featuring a
27,500-m²
warehousing and
distribution centre
commenced
operations in 2024

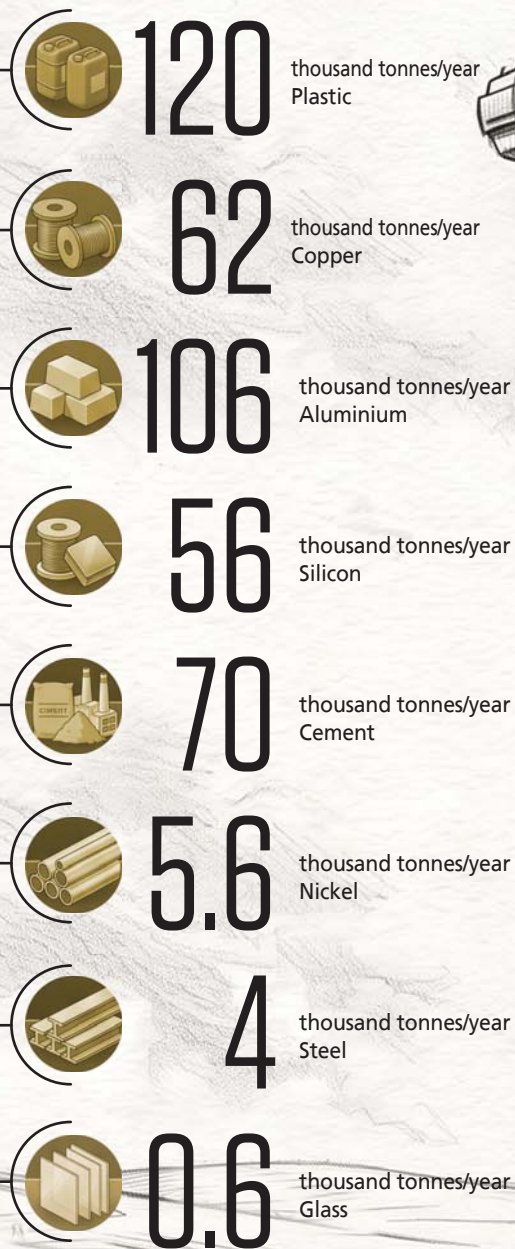


THE SPECIAL ECONOMIC ZONE AT

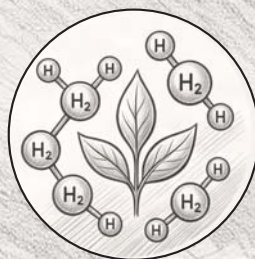
Duqm

Shaping a New Clean Energy Landscape by 2030

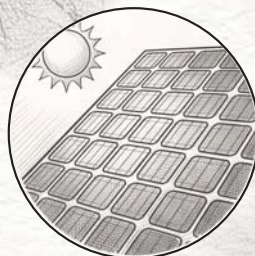
Production Capacity of Supporting Industrial Materials



1-1.5 million tonnes per year of green hydrogen



40 million solar cells



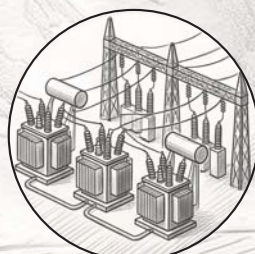
2,000 wind power generators and 6,000 wind turbine blades



30 GW renewable energy capacity



650 electrolyzers



Invest
عمان
OMAN

Saleh Nabhan Al Maamari
Editor-in-Chief of Duqm Economist Magazine



The Royal Visit and Duqm's New Phase

I have been close to the scene at the major milestones Duqm has witnessed over the past years. I was present at many projects, from Duqm Airport and the Port of Duqm to that day in April 2018 when His Majesty Sultan Haitham bin Tariq — may Allah protect and preserve him — then Minister of Heritage and Culture, laid the foundation stone for the Duqm Refinery project. I was also honoured to attend His Majesty's inauguration of the refinery in February 2024, alongside his brother, His Highness Sheikh Mishal Al Ahmad Al Jaber Al Sabah, Emir of the State of Kuwait. On 23 September 2026, I was close to yet another milestone on this journey, with His Majesty's Royal visit to the Special Economic Zone at Duqm.

Between these milestones, Duqm has changed considerably, and its projects, investments and ambitions have expanded. From this perspective, I see the latest Royal visit as an important milestone in the zone's journey and an indication of Duqm's growing standing in the Sultanate of Oman's economic diversification efforts and its role as an emerging national platform for investment, living and working.

The Royal visit comes at a time when Duqm is moving to a new level of growth: a phase defined by investment expansion, maximising the economic returns from the assets and projects completed over the past years, and building a more integrated ecosystem that brings together industry, energy, logistics, mining, trade, tourism and services, without forgetting the community.

The figures provide a clear picture of the scale of this transformation. Cumulative committed investment in the zone reached approximately RO 8.8 billion by the end of June 2026, compared with around RO 3.6 billion in 2021, representing growth of approximately 141 per cent. These indicators reflect the development of the investment environment, the seriousness of institutional efforts and growing investor confidence, supported by incentives, legislation, infrastructure and an ideal location.

I believe that one of the most important messages of the Royal visit lies in the confidence it inspires among investors and the business community worldwide. Duqm today has the attributes to become a safe and stable centre for business and investment, and a strategic pillar of national economic priorities, benefiting from its location, proximity to global trade routes, and its port, airport, dry dock and integrated industrial and logistics facilities.

The most important question remains: what comes after this visit?

In my view, the next phase is a race against time to maximise Duqm's economic impact by increasing asset productivity, accelerating investment in land and facilities, deepening value chains, increasing exports, attracting complementary industries, and expanding the participation of the private sector and local enterprises in the opportunities created by larger projects.

Success in this phase also requires broadening the zone's economic performance measures to include the contribution of investments to gross domestic product (GDP), exports and in-country value (ICV), the high-quality jobs they create, the knowledge and technologies they transfer, and the opportunities they generate for small and medium-sized enterprises (SMEs) and Omani companies to enter supply chains.

During the Royal visit, I also undoubtedly sensed the profound impact of His Majesty's presence on those working on this undertaking in Duqm at all levels, and the motivation it gave them to continue working, building and persevering. This spirit places a great responsibility on everyone working in the zone, and on the institutions and teams supporting it in Muscat, to translate this attention into further achievement, investment and growth.

For me, seeing Duqm's progression from the past to the present encapsulates an important part of the zone's story: from laying the foundation stones for many projects to inaugurating and operating them, and then reaching a stage where we can see the scale of work and activity, and where the responsibility to maximise the economic returns from everything that has been built continues to grow.

Herein, I believe, lies the deeper significance of the Royal visit: Duqm is entering a new phase in its journey, one in which its assets, investments and strategic location translate into greater economic value for the Sultanate of Oman, and in which the zone strengthens its position as a national pillar of economic diversification and a platform for Oman's transition towards the economy of the future.

The Royal visit to Duqm outlines a new phase of growth, investment expansion and maximising economic returns, while building an integrated ecosystem that brings together industry, energy, logistics, mining, trade, tourism and services, and places the community at the heart of development

Duqm today has the attributes to become a safe and stable centre for business and investment, and a strategic pillar of national economic priorities, benefiting from its location and proximity to global trade routes

مليون مستهلك
في أسواق دول
مجلس التعاون
لدول الخليج العربية
million consumers in
the markets of the
Gulf Cooperation
Council (GCC)
countries

59

موقع استراتيجي Strategic Location

الوصول إلى الأسواق الناشئة في آسيا وأفريقيا،
بقاعدة مستهلكين تصل إلى 2.6 مليار نسمة

Access to emerging markets in Asia and Africa, with a
consumer base of up to 2.6 billion people

اتفاقية التجارة الحرة بين دول
مجلس التعاون الخليجي
Free Trade Agreement
between the Gulf Cooperation
Council (GCC) Countries

رابطة التجارة بين دول مجلس التعاون
الخليجي وأوروبا - اتفاقية التجارة الحرة
Gulf Cooperation Council-European
Free Trade Association Free Trade
Agreement (GCC-EFTA FTA)

اتفاقيات تجارية
كبرى تغطي 30 دولة

5 Major Trade
Agreements
Covering 30 Countries

2013

اتفاقية التجارة الحرة بين دول مجلس
التعاون الخليجي وسنغافورة
Gulf Cooperation
Council-Singapore Free Trade
Agreement (GSFTA)

2009

اتفاقية التجارة الحرة بين سلطنة
عمان والولايات المتحدة
Oman-United States Free Trade
Agreement (Oman-US FTA)

1998

منطقة التجارة الحرة
العربية الكبرى
Greater Arab Free
Trade Area (GAFTA)

أهم الفرص الاستثمارية Key Investment Opportunities



الصناعات
Industries



المواد الكيميائية
Chemicals



المركبات
Vehicles



البلاستيك
Plastics



المعادن
Metals

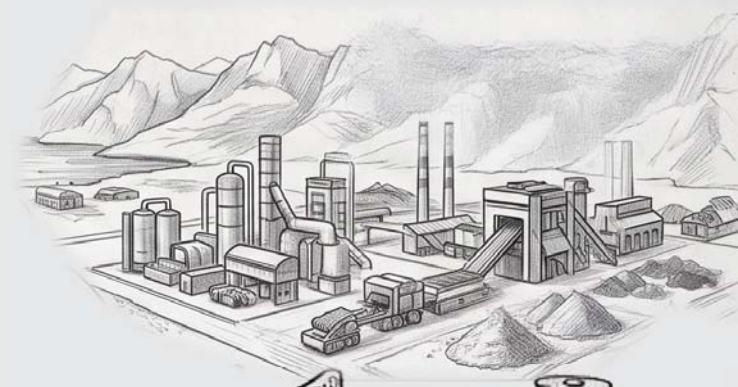
Sultanate of Oman An Investment Gateway to Global Markets

سلطنة عُمان.. بوابة استثمارية إلى الأسواق العالمية



التجمعات الصناعية ذات الأولوية Priority Industrial Clusters

- Food and fish products الغذاء والمنتجات السمكية
- Metals and aluminium downstream industries المعادن والصناعات التحويلية للألمنيوم
- Pharmaceutical and medical equipment manufacturing تصنيع الأدوية والمعدات الطبية
- Plastics and petrochemicals البلاستيك والبتروكيماويات
- Logistics and cold chains اللوجستيات وسلاسل التبريد



بيئة أعمال محفزة وسياسات داعمة Business-Friendly Environment and Supportive Policies

- 100% foreign ownership 100% ملكية أجنبية
- Tax exemptions for up to 30 years إعفاءات ضريبية لمدة تصل إلى 30 سنة
- Golden Residency for investors for up to 10 years الإقامة الذهبية للمستثمرين لمدة تصل إلى 10 سنوات
- A specialised investment court commencing in 2026 محكمة استثمارية متخصصة تبدأ في 2026
- Modern legislation for foreign investment and bankruptcy تشريعات حديثة للاستثمار الأجنبي والإفلاس
- 47% of the population is under the age of 30, reflecting a young and dynamic workforce 47% من السكان تحت سن 30 عامًا، بما يعكس قوة عاملة شابة وديناميكية

أهم الفرص الاستثمارية Key Investment Opportunities



العقار
Real estate



المنسوجات
Textiles



المنتجات الطبية
Medical products



اللوجستيات
Logistics



الطاقة المتجددة
Renewable energy